September15, 2006

To:

The Board of Governors of Exhibition Place

From:

Finance and Audit Committee

Subject:

2007 Operating Budget

Purpose:

To present to the Board of Governors of Exhibition Place the proposed 2007 consolidated operating budget for their review.

Financial Implications:

The budget documents results in a net expenditure of \$414,000 which budget reflects "zero" impact on the City of Toronto Operating budget.

Recommendation:

At its meeting of September 15, 2006, the Finance & Audit Committee of the Board considered this report and recommends that the Board approve the appended 2007 Operating Budget and forward to the City of Toronto Finance Department staff for review and amalgamation within the City of Toronto 2007 Operating Budget.

Background:

The proposed 2007 Operating Budget has been developed in accordance with guidelines and directions from the City of Toronto Finance Department and also takes into account the special requirements and budget pressures that exist for the fiscal year 2007 for each of the three Exhibition Place programs.

Discussion:

This report contains the proposed level of revenues and expenditures for 2007 for the Board and its three program areas. The appended budget document also contains information on the 2003, 2004 and 2005 actual results; the current year 2006 projected results; and the 2006 approved budget amount for each financial account for comparative purposes.



A. Prior Years Results and Current Year's Issues

The City of Toronto departments, agencies, boards and commissions are required to develop 2007 operating budgets on a "budget-to-budget" basis not an "actual budget-to-budget" basis. The reason for this City direction is that any revenue decrease or expenditure increase from 2006 to 2007 will have a negative impact on the property tax base.

Since 1998, the Board established budgetary targets aimed at maximizing net income paid to the City of Toronto. This has been a very positive, albeit challenging, endeavor for all staff and has required management to aggressively pursue operational efficiencies and business opportunities in order to meet budget expectations. For the period from 2000 to 2004 inclusive the Board has paid over its operating surplus to the City totaling approximately \$2.7 million. In each of these years Exhibition Place had an operating surplus except for 2003 and 2005. In 2003, the blackout and SARS combined to cause a net operating loss and in 2005 an in-year expenditure increase of \$588,000 for insurance premium was allocated to Exhibition Place under the City's comprehensive insurance program.

For 2007 a proposed budget of \$414,000 net expenditure is being proposed compared to \$414,305 net expenditure in 2006. This net budget meets the City's direction to limit to the extent possible any negative impact on the City's Operating Budget. The 2007 Exhibition Place budget will have absolutely no negative impact on the City's budget.

In the development of the budget this year a number of factors were important. Some of these factors are expected to have a favourable impact on the financial position of the organization and others had a negative financial impact. The following are some of the major issues and factors affecting the 2007 operating budget:

Positive Financial Impact on Budget

0	Reduced Insurance Premium from the City due to Reduced Claims	\$356,000
0	Increased Use of ExPlace Services by New Tenants	\$ 97,300
0	Savings from Reorganization	\$550,000
		\$1,003,300
Ne	egative Financial Impact on Budget	
0	Increased Utility Costs per City direction	\$232,098
0	Salary & Wage Increases per City Direction & Collective Agreements	\$467,453
0	Increased Contribution to Vehicle Reserve per direction of City Auditor	\$ 82,000
0	Loss of Tenants (Aerophile, Immersion Studios, Snack Bar)	\$172,428
0	Debt Payments for Energy Efficiency Programs	\$572 <u>,904</u>
		\$1,526,883

B. 2007 Operating Budget by Program

The following section provides information on the proposed level for 2007 of operating budget revenues and expenditures for each of the three Exhibition Place programs.

(i) <u>CNEA Program</u>

The CNEA is budgeting for a profit of \$797,802 for 2007. This is the same amount as was contained in the 2006 budget and it is also consistent with paragraph 3.6 of the recently executed agreement between the Board of Governors and the Canadian National Exhibition Association. That agreement states that the 2007 budgeted net operating surplus should be \$785,000 plus an increase for the Consumer Price Index.

The CNEA is forecasting revenues of \$22,390,979 which is an increase from the 2006 budget of \$570,273 or 2.6 %. The 2006 budgeted expenditures of \$21,593,177 are an increase from 2006 budgeted expenditures of the same amount of \$570,273 which is a change of 2.7 %. However, it should be noted that the requested budget for 2007 represents a funding envelope and specific expenditure items may be amended as programs are finalized over the next few months through the CNEA Board of Directors. When future budget revisions are made, there may be changes made to specific revenue and expenditure items, but the net income or operating surplus of \$797,802 will remain the same

The proposed 2007 CNEA operating budget is built upon the assumptions set out below:

- The attendance in 2007 will remain at the same level as 2006.
- Each category of admission ticket will increase by \$0.50.
- There will be an extended period of operation to allow for the expanded horse show and the casino to operate about 2 ½ weeks before the official opening of the fair.
- Labour costs are assumed to be increasing by 3.0 % and where it is deemed appropriate, other costs are increasing by a general inflation rate of 3.0%.
- The cost of insurance coverage which rose so dramatically for the CNEA in 2005 should decrease by over \$145,000 for 2006 because of improved claims history.
- A \$30,000 increase in funding for the Air Show has been included because of increasing cost pressures for this program.
- Includes an Exhibition Place Site Preparation Cost of \$2,034,776; an Administrative Support Services of \$1,157,804; and a payment of \$522,673 to the Direct Energy Centre for direct costs; all of which have been calculated in accordance with the most recent Agreement between the Board of Governors and the CNEA.

(ii) Exhibition Place Program

The 2007 Exhibition Place budget is forecasting total direct and indirect revenues of \$12,281,367 which represents an increase from 2006 budget of \$209,398 or 1.7%. The total direct and overhead expenditures of \$14,933,687 are \$757,637 or 5.3% more than the 2006 budgeted expenditures.

Generally, the Exhibition Place Program carries most of the costs associated with maintenance of the grounds as a "public park". The major responsibilities of this Program are as follows:

- To maintain the grounds, parks, buildings (except the Direct Energy Centre), structures, roadways and physical services of Exhibition Place
- To provide parking services and skilled trades to support the many shows and events on the grounds
- To host various events and festivals such as the Molson Grand Prix, the CHIN picnic and many others
- To provide administrative support for the above activities and also for the CNEA and to a lesser degree for the Direct Energy Centre

The budgetary objective for this Program is to stabilize or decrease the net loss year-over-year through the redevelopment and rental of the underutilized buildings and other business opportunities. Each year this objective is actively pursued however, the following significant budget pressures are impacting the Exhibition Place program for 2007.

- The City maintains a Vehicle Reserve Account on behalf of Exhibition Place which is used to replace existing vehicles. In 2005, the City auditor general recommended that all City departments and agencies decrease the number of leased vehicles, if possible, and replace leased vehicles with purchased ones. To realize this objective the proposed budget includes an \$82,000 increase in the 2007 contribution to the Vehicle Reserve Account to convert, over time, the tractors presently leased by Exhibition Place to purchased tractors.
- The City has advised Exhibition Place to budget for a 3.25 % increase in salaries for applicable employees for cost of living. Additionally, as a result of negotiated collective agreements, the wages for hourly paid employees will increase in 2007. Together these changes will result in a \$364,762 increase in the 2007 budget.
- As a Schedule 2 employer under the WSIB, Exhibition Place is responsible for paying all
 costs resulting for any kind of workplace accident plus an administrative surcharge of 24.2%.
 These costs increased substantially in 2006 and we expect this will continue into 2007 and
 the WSIB budget has been increased by \$41,000.
- With the construction of the National Soccer Stadium, two tenancies were terminated (Snack Bar and Motorsports Hall of Fame) and in addition, two others were surrendered (Immersion Studios and Aerophile). Overall, the change in tenancies and special events has caused a decrease of \$172,428 in the 2007 budget.
- In both 2005 and 2006, Parking revenues have been over budgeted by approximately \$1.0 million each year. This has placed severe pressures on the Program budget to reduce expenditures across all areas in order to make-up the budget shortfall caused by Parking. The proposed 2007 Parking budget aims to correct this problem. Overall, there is a modest increase in revenues by \$63,000 which has reduced the parking revenues expected from the existing tenants and the Direct Energy Centre new business to be more in line with the actual revenues achieved. The budget has been increased to recognize attendees to the National Soccer Stadium starting in May 2007. In addition, this budget includes an increase of \$1.00 across the grounds commencing on July 1, 2007 and a decrease in labour costs because of the conversion of some lots to Pay and Display.

(iii) Direct Energy Centre Program

The Direct Energy Centre Program budget document includes expenditures and revenues for its own events and shows as well the annual financial contribution made by Maple Leaf Sports & Entertainment for its rental of the Ricoh Coliseum (\$350,808). The net income before debt charges in the 2007 budget for the Direct Energy Centre is \$1,092,388. In 2007 there is a requirement to make a net debt charge repayment for the energy savings projects of \$201,903 which will be allocated to the Direct Energy Centre and result in a net income after debt charges of \$890,485 for 2007 as shown on the summary schedule.

The Direct Energy Centre is operating in a very competitive market in the GTA but it is striving to maximize profitability in the face of challenging increases in its cost structure as set out below:

- Higher costs for utilities resulting in an increase of \$213,000 in the 2007 operating budget
- A market rate adjustment for salaries which is estimated to be approximately \$70,000
- Rental income from shows and ancillary revenues (such as providing electrical and telecommunications services) are increasing in 2007 however the profitability from this increase will be offset by the cost factors noted above.

C. Reorganization Savings

As of January 1, 2007 the agreement with Arcturus SMG Canada (formerly O&Y SMG Canada) to manage the Direct Energy Centre will expire and the management functions of the Direct Energy Centre will be integrated with the rest of the grounds. However, at this time we have not as yet finalized the new organization structure and budget that flows from that structure. Therefore, this budget presentation is in the form of previous years to allow the Board to understand the year-over-year changes. In other words, included within the 2007 Direct Energy Program budget is a management base fee and incentive fee although these will not be paid in 2007. However, these costs have then been included for comparison purposes and then deducted from the overall net operating budget and shown as Reorganization Savings on the front page of the Operating Budget.

At this time, the known and immediate cost savings of the reorganization is \$550,000 which results from the deletion of the base management fees, incentive fees and one director position. As the reorganization is implemented in 2007 and further savings are identified, the expenditure lines in the Program budgets will remain unspent and the variance will be identified in the Reorganization Savings line on the front page of the 2007 Operating Budget. Finally, the intent would be that the 2008 Operating Budget presentation will reflect the new organizational structure, achievement of all savings and it will also present a restated 2007 Operating Budget for comparison purposes.

D. Green Energy Savings

In 2006 and 2007, many of the energy retrofit projects that the Board has been working on will be completed. By December 31, 2006, the following projects will be completed: the Direct Energy Centre lighting retrofit; installation of the photovoltaic system; the trigeneration system. Early in 2007 the following projects will come on stream: the Press Building geothermal project; lighting retrofits in the Better Living Centre; window replacement in the Queen Elizabeth Theatre; and part of the HVAC retrofits in the Queen Elizabeth Building.

The 2007 Budget reflects conservative estimates of energy savings from these projects (a total of \$360,900) as we do not have any experience with the efficiency of these initiatives. In addition, the savings to be achieved from some initiatives such as the PV system will be dependent on actions taken by the Provincial government in relation to the cap on energy prices and the regulations related to the standard offer contract for energy production. While the trigeneration system has the expected potential of substantial energy savings, there will be a commissioning period associated with this new piece of technology which will take place at the beginning of 2007.

The 2007 budget also includes the cost of debt payments for the lighting retrofits, trigeneration and PV project which total \$572,904. Again, in future years it is anticipated that the energy savings generated by these projects will equal the incremental cost of the debt payments. However given that this is the first year of operation and there will be an increase in hydro and natural gas costs, in 2007, the amount for energy savings is less than the full cost of the debt payments.

Conclusion:

This report describes the proposed 2007 Operating Budget for review by the Board and provides detailed revenue and expenditure details for each program area as set out in the accompanying schedules.

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THE BOARD OF GOVERNORS OF EXHIBITION PLACE

OPERATING BUDGET 2007

		OI LIVA		, 200.				
•					2006			%Increase Notes
		2003	2004	2005	PROJECTED	2006	2007	2 8
PAGE	DEPARTMENT	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	~
7.00								
	<u>CNEA</u>				04 000 700	04 000 700	22 200 070	3
3 REVENUE		15,578,083	18,618,857	20,477,559	21,820,706	21,820,706	22,390,979 17,877,924	3
2 DIRECT E		12,840,273	13,764,771	16,105,388	17,351,496	17,351,496	1,157,804	(1)
	H'D ADMIN.SUPPORT	801,000	890,000	1,091,723	1,164,130	1,164,130	2,034,776	3
	H'D SITE PREPARATION	1,930,000	1,884,000	1,901,000	1,984,315	1,984,315 522,963	522,673	(0)
DEC COS	TS-CNE PERIOD	394,334	439,023	487,517	522,963	322,303	322,013	(0)
INCOME ((LOSS)	(387,524)	1,641,063	891,931	797,802	797,802	797,802	0
	EXHIBITION PLACE							_
27 REVENUE		8,459,474	10,499,495	10,388,628	10,784,124	12,071,969	12,281,367	2
27 DIRECT E		3,142,157	3,597,597	4,081,742	3,897,814	4,161,340	4,524,061	9
32 SHARE O	F OVERHEAD .	8,815,216	9,565,557	9,575,086	9,101,035	10,014,710	10,409,626	4
INCOME ((LOSS)	(3,497,899)	(2,663,659)	(3,268,200)	(2,214,725)	(2,104,081)	(2,652,320)	26
	DIRECT ENERGY CENTRE			45 450 004	40 700 075	40 000 040	44.000.007	11
58 REVENUE		12,894,583	13,065,569	15,173,904	13,738,275	13,238,012	14,662,067	9
58 DIRECT E	•	11,664,705	12,614,567	13,661,991	12,860,470	12,365,371	13,523,331	30
	efore 12% Mark-Up & Incentive Migt.Fee	1,229,878	451,002	1,511,913	877,805	872,641	1,138,736	3Ų
	/E MANAGEMENT FEE	0	35,094	20,314	0	0	48,029	4
58 EX - PLAC	CE 12% MARK - UP	277,580	295,298	366,647	337,000	336,642	349,127	4
DIRECT E	ENERGY CENTRE INCOME(LOSS)	952,298	120,610	1,124,952	540,805	535,999	741,580	38
58 RICOH CO	OLISEUM CONTRIBUTION	198,381	1,092,581	294,678	353,000	355,975	350,808	(1)
	BEFORE DEBT CHARGES	1,150,679	1,213,191	1,419,630	893,805	891,974	1,092,388	22
66 NET DEB		0	0	0	0	0	201,903	
INCOME	(LOSS)	1,150,679	1,213,191	1,419,630	893,805	891,974	890,485	(0)
N/	ATIONAL SOCCER STADIUM							
68 REVENU		0	0	0	0	0	3,642,456	
68 EXPENSE		0	0	0	0	0	3,642,423	
INCOME	(LOSS)	0	0	'0	0	0	33	
	SUMMARY						***	
		07 400 504	42 070 500	AC 224 TCC	46,696,105	47,486,662	53,327,677	12
TOTAL R		37,130,521	43,276,502	46,334,769		47,486,662 47,900,967	54,291,677	13
TOTAL E		39,865,264	43,085,907	47,291,408 0	47,219,223 0	47,900,967	550,000	, .
REORGA	NIZATION SAVINGS	0	0	U	U	<u> </u>	000,000	
	(1000)	(2,734,743)	190,595	(956,639)	(523,118)	(414,305)	(414,000)	(0)
INCOME	(LOSS)	(2,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	100,000					

Note:

EXPENSE SUMMARY

PAGE	DEPARTMENT	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
4 CNEA		73,189	92,192	75,660	80,225	80,225	71,000	(11)
	RATE SECRETARY	20,827	22,385	41,488	69,548	69,548	71,098	2
	RATE AND STATUTORY EXPENSES	293,516	356,401	403,546	705,952	705,952	627,332	(11)
7 HUMAN	RESOURCES	28,133	29,136	19,469	25,239	25,239	25,922	` 3
	OMMUNICATIONS	50,749	69,004	68,904	58,000	58,000	55,800	(4)
9 ADMISS		1,301,366	1,592,037	1,585,715	1,847,136	1,847,136	2,047,694	11
10 PARKIN		113,154	199,446	164,341	190,624	190,624	195,851	3
	AL MANAGER'S EXPENSES - CNE	423,505	416,994	375,207	403,090	403,090	414,474	3
12 AGRICU	_ , _ , , , , , , , , , , , , , , , , ,	1,067,237	1,234,875	1,422,641	1,462,350	1,462,350	1,491,299	2
13 ENTER		863,655	932,346	1,019,317	1,106,725	1,106,725	1,139,837	3
14 ATTRAC		487,569	356,842	394,408	417,767	417,767	430,300	3
15 SPORTS		288,057	339,887	371,328	542,320	542,320	528,578	(3)
	AM MANAGEMENT	287,734	303,128	342,293	362,399	362,399	372,001	3
17 CONCE		897,925	944,241	1,115,635	1,183,624	1,183,624	1,293,955	9
18 CASINO		1,535,243	1,667,745	2,597,598	2,661,000	2,661,000	2,757,700	4
19 MARKE	TING	2,049,770	2,011,971	2,188,250	2,190,261	2,190,261	2,146,392	(2)
20 CIAS		415,000	415,000	425,000	425,000	425,000	455,000	7
	L FEATURES	654,477	611,920	973,618	967,240	967,240	977,140	1
	ATIONAL EXHIBITS	101,387	118,406	188,432	170,806	170,806	175,930	3
23 UTILITIE		420,998	420,250	417,069	458,829	458.829	486,359	6
	DS MAINTENANCE	279,244	352,730	394,900	389,841	389,841	402,885	3
24 CLEANII		285,214	307,918	403,422	411,661	411,661	430,191	5
25 CLIENT		181,063	237,775	353,014	334,417	334,417	367,181	10
26 BUILDIN	IG RENTALS	721,259	732,144	764,131	887,442	887,442	914,005	3
TOTAL I	EXPENSE -	12,840,273	13.764,771	16,105,388	17,351,496	17,351,496	17,877,924	3

REVENUE SUMMARY

PAGE	DEPARTMENT	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
			= 070 400	E 003 E03	6,286,397	6,286,397	6,532,773	4
9 ADMISS	SIONS	4,475,820	5,372,136	5,202,503		1,261,109	1,261,109	Ò
10 PARKII	√G	903,832	1,430,051	1,313,258	1,261,109	137,017	87,317	(36)
12 AGRICI	JLTURE	73,767	120,475	101,862	137,017	•	7,000	0
15 SPORT	S	5,500	8,000	12,600	7,000	7,000		2
17 CONCE	SSIONS	3,994,017	4,354,478	4,208,291	4,532,464	4,532,464	4,632,464	
18 CASING	· ·	2,316,637	3,144,753	5,285,160	5,029,482	5,029,482	5,194,482	3
19 MARKE		1,486,062	1,655,983	1,850,085	2,132,342	2,132,342	2,210,939	4
23 UTILITI		66,205	60,091	69,042	68,495	68,495	68,495	0
	SERVICES	69,721	62,312	25,596	66,500	66,500	66,500	0
	NG RENTALS	2,186,522	2,410,577	2,409,163	2,299,900	2,299,900	2,329,900	1
TOTA	L DIRECT REVENUE	15,578,083	18,618,857	20,477,559	21,820,706	21,820,706	22,390,979	3
TOTA	L REVENUE	15,578,083	18,618,857	20,477,559	21,820,706	21,820,706	22,390,979	3

10-102 CNEA

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%increase Notes
7- EXPEN	NSES							
0103 CONV	ENTION & TRAVEL	643	1,339	2,007	7,175	7,175	3,500	(51)
	JES & GENERAL	1,869	2,771	2,620	2,050	2.050	2,500	22
	ENTATIONS/PROMO.	5,631	3,915	2,738	6,000	6,000	3,500	(42)
	NG/RECEPTIONS	29,249	29,575	33,243	28,000	28,000	30,000	7
	ENTERTAINMENT	23,610	31,903	28,722	23,000	23,000	25,000	9
1278 OPENI	NG DAY	12,187	22,689	6,330	14,000	14,000	6,500	(54)
TOTAL	EXPENSE	73,189	92,192	75,660	80,225	80,225	71,000	(11)

10-103 CORPORATE SECRETARY

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
7- EXPEN		5,257	3,257	4,663	4,635	4,635	4,774	3
	IES - TEMPORARY	5,257 0	3,237	20,043	41,200	41,200	42,436	3
	LIES - CONTRACT ES / RIBBONS / SIGNS	8,047	5,775	5,613	7,688	7,688	7,688	0
10/5 BADG		1.070	1,453	1,699	1,025	1,025	1,200	17
	NTEER MEAL TKTS	6,452	11,900	9,471	15,000	15,000	15,000	0
TOTAL	EXPENSE	20,827	22,385	41,488	69,548	69,548	71,098	2

10-105 CORPORATE AND STATUTORY EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7-	EXPENSES						,	
	AMORTIZATION	6,632	15,535	21,443	26,342	26,342	20,000	(24)
	CAPITAL ASSET CREDIT (PSAB)	Ò	(32,887)	(39,005)	(53,000)	(53,000)	(40,000)	(24)
	EMPLOYEE LIABILITY	0	54,193	21,038	19,750	19,750	21,700	(25) 10
	TEMPORARY SALARIES	12,283	19,465	18,935	17,000	17,000	19,000	
	PRINTING	266	2,534	0	1.000	1,000	1,000	12 0
	ACCRUED PAYROLL HOURLY & SALARY	3,608	(7,821)	Ō	0	1,000	1,000	U
	VISION - LICENSE FEES	0	10,000	10,000	10,000	10,000	10,000	0
	INTEREST ON PRIZE FUND	(8,577)	1,495	(8,000)	(7,000)	(7,000)	(7,000)	0
	TRANSFER TO FOUNDATION	0	7,000	8,112	7,000		7,000	0
0405	MISCELLANEOUS RECOVERY OF COSTS	5,000	(20,220)	(10,000)	(35,000)	(35,000)	(10,000)	(71)
	CORPORATE AUDIT	23,768	23,076	22,959	26,000	26,000	26,000	0
	CONCESSIONS AUDIT	36,458	42,767	37,654	40,000	40,000	41,200	3
	INSURANCE	28,750	30,750	35,750	359,187	359,187	213,582	(41) 1
	LEGAL FEES	62,597	(27,638)	24,477	23,000	23,000	25,000	9
	SICK BANK	4,000	4,000	4,000	4,000	4,000	4.000	0
1180		11,374	13,814	12,344	17,000	17,000	18,000	6
	EMPLOYEE BENEFITS	39,946	61,120	76,310	73,737	73,737	90,000	22
	PENSION PLAN	12,010	47,863	60,053	65,436	65,436	75,000	15
1195		8,945	11,365	13,676	14,000	14,000	13,000	(7)
1200 (15,243	20,555	25,991	26,000	26,000	28.000	8
	SOCAN	3,481	4,710	4,983	5,000	5,000	5.000	0
	UNIFORMS	355	740	0	1,000	1,000	1,000	ŏ
	ALLOWANCE FOR BAD DEBTS	(20,453)	3,196	10,977	10,000	10,000	10,000	Ö
	EXCHANGE & BANK CHARGES	38,695	61,682	42,800	45,000	45,000	45.000	0
	FINANCE CHARGES	1,135	107	551	500	500	550	10
1225 F	PAYROLL PROCESSING	8,000	9,000	8,500	10,000	10,000	10,300	3
٦	FOTAL EXPENSE	293,516	356,401	403,546	705,952	705,952	627,332	(11)

NOTE 1. City of Toronto has recalculated how they evaluate insurance rates, 2007 estimate is greatly reduced.

10-107 HUMAN RESOURCES DEPARTMENT

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPE	ISES							
0100 PMD	1010	2,679	1,669	2,224	2,500	2,500	2,500	0
0100 TMD	DIES - TEMP	10,969	13,281	12,842	12,194	12,194	12,560	3.
	JIES & GENERAL	108	513	667	1,545	1,545	1,592	3
0104 30/11		0	1,674	3,736	0	0	0	
	RACTED SERVICES	14,376	12,000	0	9,000	9,000	9,270	3
TOTA	_ EXPENSES	28,133	29,136	19,469	25,239	25,239	25,922	3

10-111 TELECOMMUNICATION EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN 1235 TELEC	NSES COMMUNICATION	50,749	69,004	68,904	58,000	58,000	55,800	(4) 1
TOTAL	. EXPENSE	50,749	69,004	68,904	58,000	58,000	55,800	(4)

NOTE 1. To reflect a change in summer cell phone costs.

10-112 ADMISSION EXPENSES

		10-112 /	7D1111001011 = 1	2				S	
ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- EXPEN	<u>ISES</u>	35,606	37,112	42,313	37,344	37,344	68,465	83	1
0100 P.M.D	NEO TELID	282,644	369,415	341,309	399,339	399,339	380,970	(5)	
0102 SALAF		202,044	0	4,169	7,000	7,000	7,000	O	
	ENTIONS & TRAVEL	4,603	9,626	8,346	10,216	10,216	10,216	0	
	LIES & GENERAL	62,726	68,916	78,468	76,875	76,875	79,180	3	
0105 PRINT		4,453	5,287	19,350	18,092	18,092	22,092	22	2
	PMENT RENTAL	2,862	8,577	4,811	10,275	10,275	10,583	3	
0108 SIGNA		2,002	2,866	2,610	0	0	. 0		
	NSE ALLOWANCES	523,65 7	637,004	627,421	. 743,971	743,971	781,090	5	
	RIO PLACE COMMISSIONS	32,412	36,350	11,009	21,773	21,773	21,773	0	
	RANSIT COMMISSIONS	32,412 8,417	34,769	13,422	36,465	36,465	36,465	0	
1205 UNIFC	ORMS	0,417	34,709	0,422	00,400	0	125,000		3
	KETING TRANSACTION FEES	29,378	28,728	62,294	30,000	30,000	30,000	0	
	IT CARD AND BANK CHARGES		61,009	62,898	116,836	116,836	125,740	8	
2014 PAID I	DUTY POLICE	53,650	292,377	307,294	338,950	338,950	349,120	3	
3019 CONT	RACTED SERVICES	260,958	232,311	301,234	000,000				
TOTA	L EXPENSE	1,301,366	1,592,037	1,585,715	1,847,136	1,847,136	2,047,694	11	
6- <u>REVE</u> 0420 ADMIS 0421 ONTA		3,928,566 354,171	4,799,759 353,271	4,630,852 355,160	5,581,490 475,878	5,581,490 475,878	5,827,865 475,878	4 0	
	NDANT PASSES	105,638	122,738	120,415	131,325	131,325	131,325	0	
0423 CAR F		87,445	96,368	96,077	97,704	97,704	97,705	0	
ТОТА	AL REVENUE	4,475,820	5,372,136	5,202,503	6,286,397	6,286,397	6,532,773	4	
NET I	NCOME (LOSS)	3,174,454	3,780,099	3,616,788	4,439,261	4,439,261	4,485,079	1	
	•								

NOTE 1. Includes \$ 30,000 for upgraded security system at the Gates.

^{2.} Includes \$ 4,000 for canopies at the Gates.

^{3.} Eticketing expenses formerly part of Conklin settlement - partially offset with increased ride revenues.

10-121 PARKING EXPENSES

ACTV ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
7- EXPENSES							
0100 P.M.D	27,129	31,448	34,542	32,960	32,960	33,949	2
0102 SALARIES - TEMP	62,552	77,225	63,964	71,340	71,340	73,480	3 3
0107 EQUIPMENT RENTAL	7,859	12,837	7,199	13,325	13,325	13,725	3
1205 UNIFORMS	1,161	1,757	1,587	8,720	8,720	8,720	0
1255 PARKLAND ACQUISITION RESERVE FUND		57,515	40,829	42,000	42,000	42,000	0
2014 PAID DUTY POLICE	14,453	18,664	16,220	22,279	22,279	23,977	8
TOTAL EXPENSE	113,154	199,446	164,341	190,624	190,624	195,851	3
	10-121	PARKING RI	EVENUE				
6- REVENUE 0418 INSIDE PARKING	005.057	044					
0419 OFF SITE PARKING	395,357	611,736	837,113	840,000	840,000	840,000	0
0426 TRAILER PARKING	507,388	817,229	474,515	420,000	420,000	420,000	0
0720 HAILLIN ARRIVO	1,087	1,087	1,630	1,109	1,109	1,109	0
TOTAL REVENUE	903,832	1,430,051	1,313,258	1,261,109	1,261,109	1,261,109	0

10-200 GENERAL MANAGER CNE

		10-200 G	ENEKAL WAN	AGER CNE				oy.
ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
								•
7- EXPE		400 005	240,867	209,666	211,150	211,150	217,485	3
• · · · · · · · · · · · · · · · · · · ·	RIES PERMANENT	190,685		6,098	2,1,100	0	0	
	RIES TEMPORARY	(2,120)	3,448	•	10,250	10,250	10,558	3
	'ENTION & TRAVEL	5,626	10,280	5,035	19,475	19,475	20,058	3
	LIES & GENERAL	15,921	13,797	18,951	•	15,888	15,888	ŏ
	PMENT RENTAL	15,482	14,738	14,509	15,888	•	60,008	(34)
0109 CONT	RACT PERSONNEL	113,840	49,036	28,833	91,390	91,390	2,000	0
0110 EXPE	NSE ALLOWANCES	754	860	2,547	2,000	2,000	•	0
0131 GAPP	rING	0	0	0	(39,563)	(39,563)	(39,563)	
1040 MEME	BERSHIPS	13,807	16,216	6,803	. 13,500	13,500	13,500	0
1115 MEET	INGS	1,257	1,923	1,961	2,000	2,000	2,000	0
•	P. ENTERTAINMENT	1,845	0	0	0	0	0	
1230 POST		24,408	26,729	35,642	27,000	27,000	27,540	2
	ARCH & PLANNING	42,000	39,101	45,162	50,000	50,000	50,000	0
	CAFÉ CONVENTION	0	0	0	0	0.	35,000	1
ТОТА	L EXPENSES	423,505	416,994	375,207	403,090	403,090	414,474	3

NOTE 1. CAFÉ AGM 7 Convention.

10-202 AGRICULTURE EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
0107 EQUIP 2014 PAID D 2041 GARDE 2103 CAT SE 2104 HORSE 2106 RCMP 2121 AMBAS 2133 THE FA	IES - TEMP IES & GENERAL MENT RENTAL UTY POLICE EN SHOW HOW E SHOW MUSICAL RIDE ESADOR OF FAIR ARM HIO CRAFTS COUNCIL	582 26,749 4,317 4,997 4,404 139,318 3,886 224,057 0 40,629 294,613 0 323,685	1,393 30,453 1,003 3,856 520 142,127 7,312 250,631 57,266 42,801 343,489 0	76 17,488 6,473 2,050 750 142,652 8,527 548,820 0 42,151 311,399 680 341,574	3,690 30,000 2,050 5,330 0 145,000 7,500 558,600 0 45,000 315,180 0	3,690 30,000 2,050 5,330 0 145,000 7,500 558,600 0 45,000 315,180 0	3,801 30,900 2,050 5,330 0 149,350 7,725 575,358 0 46,350 309,935 0	3 0 0 3 3 3 3 (2) 1
TOTAL	EXPENSE	1,067,237	1,234,875	1,422,641	1,462,350	1,462,350	1,491,299	3

10-202	AGRICIII	TURF	REVENUE

6- REVENUE 0470 GRANTS & DONATIONS 0478 AGRIC: ENTRY FEES 2041 GARDEN SHOW 2133 THE FARM 2406 GOODNESS OF FOOD 0407 SPONSORSHIP COMMISSION	13,000 10,739 34,713 0 10,745 4,570	5,000 66,945 35,825 0 12,705	6,000 48,717 34,840 12,305 0	3,000 85,000 34,317 14,700 0	3,000 85,000 34,317 14,700 0	3,000 50,000 34,317 0 0	0 (41) 0
TOTAL REVENUE	73,767	120,475	101,862	137,017	137,017	87,317	3
NET INCOME (LOSS)	(993,470)	(1,114,400)	(1,320,779)	(1,325,333)	(1,325,333)	(1,403,982)	3

NOTE 1. To reflect removal of the food from the farm for health reasons.

10-203 ENTERTAINMENT EXPENSES

		2003	2004	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
ACTV	ACCOUNT NAME	ACTUAL .	ACTUAL	ACTUAL	ACTUAL	DODGET	<u> </u>	
7- EXPEN	icec							
	RIES - TEMP	54,011	64,373	67,190	71,525	71,525	73,671	3
0,0=	LIES & GENERAL	937	393	554	1,500	1,500	1,500	0
	MENT RENTALS	966	1,262	1,331	1,500	1,500	1,500	0
•	DES-WARR/LABOR	23,448	47,861	64,781	66,000	66,000	67,980	3
2145 MIDW		82,377	80,663	84,529	98,100	98,100	101,043	3
2150 BAND		346,867	364,796	486,431	514,500	514,500	529,935	3
	ENTERTAINERS	100,578	136,366	129,721	150,100	150,100	154,603	3
	H TALENT SEARCH	57,123	43,092	52,375	64,000	64,000	65,920	3
2193 55 ANI		69,563	50,567	54,851	56,700	56,700	58,401	3
2196 PINCE		69,776	68,974	76,067	80,225	80,225	82,632	3
2190 FINOL		56,873	72,627	Ó	0	0	0	
	UDITIONS/S.A. CENTRE	1,136	1,372	1,489	2,575	2,575	2,652	3
TOTA	LEXPENSE	863,655	932,346	1,019,317	1,106,725	1,106,725	1,139,837	3

10-204 ATTRACTIONS EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPE</u>	<u>NSES</u>							
0102 SALAF 2184 KIDS' 2188 KIDS'	WORLD	13,514 233,625 240,430	5,568 248,793 102,481	20,357 249,463 124,588	30,000 287,767 100,000	30,000 287,767 100,000	30,900 296,400 103,000	3 3 3
TOTAL	L EXPENSE	487,569	356,842	394,408	417,767	417,767	430,300	3

10-205 SPORTS

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
7- EXPE	NSES							
0102 SALAI	RIES - TEMP	4,267	10,029	37,999	40,650	40,650	41,870	3
0103 CONV	ENTION & TRAVEL	0	0	0	3,500	3,500	3,605	3
0104 SUPP	LIES & GENERAL	540	495	514	1,500	1,500	1,545 400	3 0
0105 PRINT		56	0	0	400	400	23,093	_
2202 BALL		27,150	27,637	22,652	51,547	51,547	23,093 344,765	(55) 1 3
	RTS PAVILION	256,045	301,725	310,164	334,723	334,723 110,000	113,300	3
2284 PRIN	CES' BOULEVARD SHOW	0	0	0	110,000	110,000	113,300	
TOTA	L EXPENSE	288,057	339,887	371,328	542,320	542,320	528,578	3
6- REVE	·NIIF							
2202 BALL		5,500	8,000	12,600	7,000	7,000	7,000	0
	•	5,500	8,000	12,600	7,000	7,000	7,000	3
NET I	NCOME (LOSS)	(282,557)	(331,887)	(358,728)	(535,320)	(535,320)	(521,578)	3

NOTE 1. Reduction of \$ 30,000; 2006 was increased for 50th Peewee Anniversary.

10-206 PROGRAM MANAGEMENT EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	<u>SES</u>							·
0100 P.M.D		242	1,155	0	1,545	1,545	1,591	3
0101 SALAR	IES - PERM	142,485	170,775	246,382	255,107	255,107	262,761	3
	NTIONS & TRAVEL	382	5,261	5,250	5,638	5,638	5,807	3
	ES & GENERAL	2,005	1,300	1,297	769	769	784	2
	MENT RENTAL	526	886	694	1,025	1,025	1,025	ō
	ACT PERSONNEL	92,299	73,130	0	0	0	. 0	•
	SE ALLOWANCE	980	1,797	1,734	1,025	1,025	1.025	0
1145 ARCHIN		24,665	23,949	40,146	40,000	40,000	40,000	0
	PROGRAMS - CNE	0	0	21,149	28,840	28,840	29,705	3
3019 CONTR	ACTED SERVICES	24,150	24,875	25,641	28,450	28,450	29,303	3
TOTAL	EXPENSE	287,734	303,128	342,293	362,399	362,399	372,001	3,

10-208 CONCESSIONS

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	ICES.							
7- <u>EXPEN</u> 0100 P.M.D	io Eo	89,159	80,915	132,828	136,810	136,810	142,014	4
0100 F.W.D	IEC DEDM	131,545	146,295	198,656	198,795	198,795	204,759	3
0101 SALAR		87,373	84,122	140,856	127,444	127,444	139,307	9
	ENTION AND TRAVEL	0,,0,0	5,945	7,073	6,000	6,000	7,285	21
	JES & GENERAL	4,375	4,578	4,831	5,125	5,125	5,125	0
0104 SOFFL		1,972	395	0	0	. 0	. 0	
	ING ISE ALLOWANCES	2,439	2,636	2,426	3,000	3,000	3,000	0
	E ELECTRICIAN/THIRD PARTY	244,437	208,818	202,736	232,200	232,200	239,166	3
	ULTANTS/SAFETY ENGINEERING	128,724	172,387	179,322	225,200	225,200	226,956	1
1251 SECUR		0	0	0	Ó	. 0	66,000	1
	AUTOMATED BANK MACHINES	2,392	ō	Ö	0	0	0	
2025 FOOD		162,236	187,290	197,631	194,750	194,750	209,489	8
2166 MIDWA		2,240	1,866	1,753	2,500	2,500	2,500	0
	RTAINMENT TENT	33,406	43,332	39,265	43,560	43,560	39,867	(8)
	RACTED SERVICES	7,625	5,660	8,257	8,240	8,240	8,487	3
TOTAL	EXPENSE -	897,925	944,241	1,115,635	1,183,624	1,183,624	1,293,955	9
6- REVEN 0221 HOUSI 0430 RIDES	E ELECTRICIAN/THIRD PARTY	273,024 909,228	143,720 1,170,695	156,066 1,042,579	146,594 1,194,109	146,594 1,194,109	146,594 1,279,109	0 7 2
	AUTOMATED BANK MACHINES - CNE	36,969	34,358	131,152	126,000	126,000	126,000	0
2025 FOOD		855,242	840,057	842,927	856,800	856,800	856,800	0
2025 FOOD 2032 CONC		1,900,803	2,146,898	2,016,441	2,189,836	2,189,836	2,204,836	1
	EVAL TIMES THEATRE	18,750	18,750	19,125	19,125	19,125	19,125	0
TOTAL	L REVENUE	3,994,017	4,354,478	4,208,291	4,532,464	4,532,464	4,632,464	2
NET IN	NCOME (LOSS)	3,096,092	3,410,237	3.092,656	3,348,840	3,348,840	3,338,509	(0)

NOTE 1. Balance of Risk Assessment Report, video surveillance cameras and staff to monitor cameras.

^{2.} Eticketing revenues formerly part of the ride revenue settlement.

10-209 CASINO

ACTV ACCOUNT I	2003 NAME ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPENSES							
0100 PMD - SITE PREPARATIO	N 51,683	57,371	118,737	108,000	108,000	108,000	0
0102 SALARIES - TEMPORARY	1,092,419	1,230,191	1,869,488	1,934,000	1,934,000	2,030,700	5
0104 OPERATING COSTS	64,990	30,902	32,255	34,000	34,000	34,000	0
0107 EQUIPMENT RENTALS	50,408	164,007	268,255	268,000	268,000	268,000	0
0438 ADVERTISING AND PROM			106,575	111,000	111,000	111,000	0
0470 COMMUNITY GRANTS/CN	IEA FOUNDATION 6,000	6,000	6,000	6,000	6,000	6,000	0
3095 LICENCES	89,160	112,345	196,288	200,000	200,000	200,000	0
TOTAL EXPENSE	1,535,243	1,667,745	2,597,598	2,661,000	2,661,000	2,757,700	4
6- REVENUE							
2010 TRAINING SCHOOL	27,112	22,561	26,539	20,000	20,000	25,000	25
5703 CASINO	2,289,526	3,122,193	5,258,621	5,009,482	5,009,482	5,169,482	3
	2,316,637	3,144,753	5,285,160	5,029,482	5,029,482	5,194,482	3
	· · · · · · · · · · · · · · · · · · ·	W-7-W-W-4		•			
NET REVENUE	781,394	1,477,008	2,687,562	2,368,482	2,368,482	2,436,782	3

10-210 MARKETING EXPENSES

ACTV ACCOUNT NAME	2003 ACTUAL	2004			2006	2007	= =
	A010A-	ACTUAL	2005 ACTUAL	PROJECTED ACTUAL	2006 BUDGET	BUDGET	%Increase Notes
7- <u>expenses</u>							
	0	0	0	65,000	65,000	65,000	0
0011 ONLINE INITIATIVES	852	1,697	820	2,000	2,000	2,000	Ó
0100 P.M.D	0	0	161,740	183,381	183,381	188,882	3
0101 SALARIES PERMANENT 0102 SALARIES TEMPORARY	51,797	125,069	33,029	34,720	34,720	35,762	3
• (•= • · · = · · · · · · · ·	51,131 0	0	9,760	10,000	10,000	10,300	3
0103 CONVENTION & TRAVEL	12,460	11,403	8,775	10,000	10,000	10,300	3
104 SUPPLIES & GENERAL	4,334	2,951	778	1,500	1,500	1,500	0
0107 EQUIPMENT RENTAL	2,562	3,753	1,323	2,000	2,000	2,060	3
110 EXPENSE ALLOWANCES	•	79,478	55,759	56,650	56,650	57,370	1
570 SPONSORSHIP EXPENSES	72,019 650	4,500	5,200	5,000	5,000	5,000	0
1060 OFFICIAL PHOTOGRAPHERS	1,321,514	799,698	890,187	867,000	867,000	807,000	(7)
1065 ADVERTISING		117,616	78,313	89,610	89,610	89,610	ò
1066 PROMOTIONS	90,273	379,841	376,372	224,000	224,000	218,000	(3)
1067 ADVERTISING PRODUCTION & MATERIALS	0	0	6,387	50,000	50,000	50,000	o'
1069 OPENING WEEKEND EXTRAVAGANZA	0	0	45,036	40,800	40,800	40,800	0
1070 COMMUNITY OUTREACH		_	45,815	50,000	50,000	50,000	0
1261 SCHOOL PASSES	45,915	48,375	21,632	25,000	25,000	25,000	ō
263 PUBLIC RELATIONS	39,029	29,874		40,800	40,800	42,024	3
1269 GROUP SALES	15,508	15,417	30,497	51,000	51,000	52,530	3
1270 ADVANCE SALES	0	0	51,581		30,000	30,900	3
2104 HORSE SHOW	0	0	22,856	30,000	351,800	362,354	3
3019 CONTRACTED SERVICES	392,856	392,298	342,392	351,800	351,000	002,004	
TOTAL EXPENSE	2,049,770	2,011,971	2,188,250	2,190,261	2,190,261	2,146,392	(2)
	10-210	MARKETING I	REVENUE				
6- <u>revenue</u>							
	0	0	. 0	50,000	50,000	50,000	0
0011 ONLINE INITIATIVES	179,212	207,458	178,740	281,194	281,194	281,194	0
0424 GO TRANSIT		640,761	656,232	700,000	700,000	700,000	ō
0570 SPONSORSHIP	577,600	277,990	341,952	366,073	366,073	396,026	8
1269 GROUP SALES	203,842	477,020	621,378	657,796	657,796	706,440	7
1270 ADVANCE SALES	351,199 70,240	477,020 2,755	1,783	27,279	27,279	27,279	Ô
1271 COMMUNITY GROUP SALES	79,210	•	50,000	50,000	50,000	50,000	Õ
2194 GOVERNMENT GRANT EXPECTATION	95,000	50,000	30,000	50,000			
TOTAL REVENUE	1,486,062	1,655,983	1,850,085	2,132,342	2,132,342	2,210,939	4
NET PROFIT (LOSS)	(563,708)	(355,987)	(338,165)	(57,919)	(57,919)	64,547	(211)

NOTE 1. Reduction in number of street pole banners.

10-211 CIAS EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPEN</u> 2502 CIAS S		415,000	415,000	425,000	425,000	425,000	455,000	7 1
TOTAL	EXPENSE	415,000	415,000	425,000	425,000	425,000	455,000	7

NOTE 1. In accordance with 3 year agreement.

10-212 SPECIAL FEATURES - EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	<u>ses</u>				•			
2020 INFERN	NO AT EX / PARADES	430,944	0	157,383	180,000	180,000	180,000	0
2024 SKYWA		223,533	208,683	171,347	57,160	57,160	57,160	0
	/CANADIAN IDOL	0	50,344	283,248	330,000	330,000	339,900	3
2029 SOCIAL	L PROGRAMS - CNE	0	25,342	0	. 0	0	0	
2031 SPECIA	AL FEATURE/LIGHT SHOW	0	327,552	361,640	200,080	200,080	200,080	. 0
2285 ICE BA	R	0	0	0	200,000	200,000	200,000	0
TOTAL	EXPENSE	654,477	611,920	973,618	967,240	967,240	977,140	1

10-213 INTERNATIONAL EXHIBITS - EXPENSES

ÀCTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPE</u>	:NSES							
0100 PMD		4,773	2,429	2,941	5,092	5,092	5,245	3
0102 SALA	RĮES TEMPORARY	19,886	19,473	17,817	22,438	22,438	23,111	3
	PMENT RENTALS	13,265	16,475	17,363	16,400	16,400	16,892	3
	DUCTION COSTS	20,251	21,922	19,225	23,114	23,114	23,807	3
	& CRAFTS DEMONSTRATION	0	0	57,165	21,115	21,115	21,749	3
	RNATIONAL PAVILION DEMONSTRATIO	. 0	0	18,406	21,115	21,115	21,748	3
3019 CONT	FRACTED SERVICES	43,212	58,107	55,515	61,532	61,532	63,378	3
TOTA	L EXPENSES	101,387	118,406	188,432	170,806	170,806	175,930	3

10-305 UTILITIES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPENS		337,266	337,250	331,579	368,210	368,210	390,303	6
3070 WATER		83,733	83,000	85,490	90,619	90,619	96,056	6
TOTAL	EXPENSE	420,998	420,250	417,069	458,829	458,829	486,359	6
6- REVENI	U <u>E</u>							
0305 UTILITY	REVENUE	66,205	60,091	69,042	68,495	68,495	68,495	0
			•					
NET INC	COME (LOSS)	(354,794)	(360,159)	(348,027)	(390,334)	(390,334)	(417,864)	7

10-307 CLEANING SERVICES EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%increase Notes
7- EXPE	VSES		· · · · · · · · · · · · · · · · · · ·		******			
0102 SALAF	RIES - TEMP	246,475	270,714	368,090	373,861	373,861	385,077	3
3078 CITY [DUMPING FEES	38,739	37,204	35,332	37,800	37,800	45,114	19
TOTAL	. EXPENSE	285,214	307,918	403,422 .	411,661	411,661	430,191	5

10-310 GROUNDS MAINTENANCE EXPENSES

0104 SUPPLIES & GENERAL 3119 SITE IMPROVEMENTS 3120 SEED & SOD	8,577 125,954 0	14,090 121,649 670	19,723 170,004 305	16,400 140,000 2,500	16,400 140,000 2,500	20,315 144,200 500	24 3 (80)
0102 SALARIES - TEMP - MECHANICS (GARAGE) STANDBY 0102 STANDBY TOTAL	144,713	216,321	204,869	230,941	230,941	237,870	3
0102 SALARIES - TEMP - PAINTERS STANDBY 0102 SALARIES - TEMP - LOCKSHOP STANDBY 0102 SALARIES - TEMP - WELDING STANDBY 0102 SALARIES - TEMP - PLUMBING STANDBY 0102 SALARIES - TEMP - FIRE PROTECTION STANDBY							
7- EXPENSES 0102 SALARIES - TEMP - LABOUR 0102 SALARIES - TEMP - CARPENTRY STANDBY							

10-317 CLIENT SERVICES EXPENSES

ACTV ACCOUNT NAME 7- EXPENSES	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
0102 TEMP SALARIES	60,003	91,565	147,084	156,494	156,494	161,189	3
0102 TEMP SALARIES 0110 EXPENSE ALLOWANCE	0	0	657	0	0	0	
1252 INFORMATION SERVICES	3,896	26,487	12,339	10,557	10,557	22,280	111 1
1253 BABY REST	568	0	. 0	2,110	2,110	2,173	3
1256 BOY SCOUTS	13,404	12,075	13,426	16,800	16,800	16,800	0
1257 INFORMATION SIGNAGE	12,619	20,905	13,843	15,078	15,078	15,078	0
1258 LOST CHILDREN	4,698	6,265	6,121	6,862	6,862	7,068	3
1259 ST JOHN AMBULANCE	2,097	0	0	0	. 0	. 0	
1260 CNE MEDICAL CENTRE	15,986	39,942	42,642	45,925	45,925	47,303	3
1268 MERCHANDISING	30,741	12,919	81,316	45,000	45,000	50,660	13 1
1271 STROLLER RENTAL	243	137	. 0	0	0	0	
2186 TRAINS	29,117	15,002	22,323	14,581	14,581	22,990	58
2187 STAFF TRAINING	3,977	5,297	5,481	10,300	10,300	10,609	3
2189 FRIENDS OF CNE	3,714	7,180	7,781	10,710	10,710	11,031	3
TOTAL EXPENSE	181,063	237,775	353,014	. 334,417	334,417	367,181	10

10-317 CLIENT SERVICES - REVENUE

6- REVENUE	·						
1256 BOY SCOUTS 1268 MERCHANDISING 1271 STROLLER RENTAL	1,388 68,333 0	53 61,166 1,093	0 23,216 2,380	1,500 65,000 0	1,500 65,000 0	1,500 65,000 0	0
	69,721	62,312	25,596	66,500	66,500	66,500	0
NET INCOME (LOSS)	(111,343)	(175,462)	(327,418)	(267,917)	(267,917)	(300,681)	12

NOTE 1. Information and Merchandise Booths landscaping.

10-318 BUILDING RENTALS - EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPE</u>	<u>NSES</u>							
	RIES PERMANENT	142,542	67,200	71,420	112,951	112,951	116,340	3
	RIES TEMPORARY	0	0	3,125	102,000	102,000	105,060	3
	LIES & GENERAL	623	1,413	943	1,622	1,622	1,671	3
0105 PRINT		1,970	1,618	6,120	2,000	2,000	2,060	3
	RACT PERSONNEL	0	75,709	66,608	0	0	0	
	NSE ALLOWANCE	2,011	1,907	1,159	2,000	2,000	2,000	0
	RNATIONAL PAVILION	202,155	205,462	222,860	235,023	235,023	242,073	3
	ANNEX (SHOPPERS' MARKET/BACK TO SCHOO	28,481	32,796	39,267	0	0	0	
	OME PAVILION	147,776	146,648	151,936	216,628	216,628	223,127	3
	UILDING(ARTS CRAFTS & HOBBIES)	97,614	100,111	108,390	115,606	115,606	119,074	3
	HOUSE OUTLET PAVILION	27,398	27,354	27,682	24,900	24,900	25,647	3
	TS PAVILLION	19,719	26,711	21,521	26,175	26,175	26,960	3
2450 OUTD	OOR RETAIL	50,971	45,214	43,101	48,537	48,537	49,993	3
TOTAL	_ EXPENSE	721,259	732,144	764,131	887,442	887,442	914,005	3

10-318 BUILDING RENTALS REVENUE

6- <u>REVENUE</u>				•			
2021 INTERNATIONAL PAVILION	697,756	792,579	806,535	770,000	770,000	800,000	4
2022 WEST ANNEX	101,397	113,693	112,475	0	0	0	•
2030 AT HOME PAVILION	710,257	713,045	712,597	787,800	787,800	787.800	0
2040 Q.E. BUILDING(ARTS CRAFTS & HOBBIES)	265,368	278,009	275,720	267,800	267,800	267,800	Ō
2105 WAREHOUSE PAVILION/SAMPLE ALLEY	100,000	160,000	160,000	160,000	160,000	160,000	Ō
2238 SPORTS PAVILLION	143,340	154,822	160,281	144,200	144,200	144,200	Ō
2450 OUTDOOR RETAIL	168,404	198,430	181,555	170,100	170,100	170,100	0
TOTAL REVENUE	2,186,522	2,410,577	2,409,163	2,299,900	2,299,900	2,329,900	1
NET INCOME (LOSS)	1,465,264	1,678,433	1,645,032	1,412,458	1,412,458	1,415,895	0

THE BOARD OF GOVERNORS OF EXHIBITION PLACE EXHIBITION PLACE REVENUE AND DIRECT EXPENSE SUMMARY

EXPENSE 28 PARKING & TRAFFIC 29 SALES 315,406 318,952 319,575 258,800 298,372 306,095 3 31 THIRD PARTY EXPENSE 3,5406 3,5406 3,48,952 319,575 258,800 298,372 306,095 3 31 THIRD PARTY EXPENSE 3,142,157 3,597,597 4,081,742 3,897,814 4,161,340 4,524,061 9 REVENUE 28 PARKING & TRAFFIC 3,595,877 4,146,031 29 SALES 1,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 0 227,531 0 0 0 31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 1,009,340 1,696,847 1,232,907 1,677,000 1,787,862 1,808,262 1	PAGE	DEPARTMENT	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
28 PARKING & TRAFFIC 29 SALES 31 THIRD PARTY EXPENSE 355,406 348,952 319,575 258,800 298,372 306,095 3 31 THIRD PARTY EXPENSE 3,142,157 3,597,597 4,081,742 3,897,814 4,161,340 4,524,061 9 REVENUE 28 PARKING & TRAFFIC 29 SALES 3,595,877 4,146,031 29 SALES 1,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 0 227,531 0 0 0 31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2	EXPEN	SE			•				
29 SALES 31 THIRD PARTY EXPENSE 1,630,393 1,963,231 2,398,108 2,250,734 2,250,734 2,250,734 2,542,794 13 TOTAL EXPENSE 3,142,157 3,597,597 4,081,742 3,897,814 4,161,340 4,524,061 9 REVENUE 28 PARKING & TRAFFIC 3,595,877 4,146,031 4,235,575 4,461,045 5,389,200 5,452,138 1 29 SALES 1,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 0 227,531 0 0 0 31 THIRD PARTY REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2			1,156,357	1,285,414	1,364,058	1,388,280	1,612,234		
1,630,393 1,963,231 2,398,108 2,250,734 2,250,734 2,542,794 13 TOTAL EXPENSE 3,142,157 3,597,597 4,081,742 3,897,814 4,161,340 4,524,061 9 REVENUE 28 PARKING & TRAFFIC 3,595,877 4,146,031 4,235,575 4,461,045 5,389,200 5,452,138 1 29 SALES 1,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 227,531 0 0 0 31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2			355,406	348,952	319,575	258,800	298,372		
REVENUE 28 PARKING & TRAFFIC 29 SALES 3,595,877 4,146,031 4,235,575 4,461,045 5,389,200 5,452,138 1 29 SALES 3,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 227,531 0 0 0 31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2		PARTY EXPENSE	1,630,393	1,963,231	2,398,108	2,250,734	2,250,734	2,542,794	13
28 PARKING & TRAFFIC 29 SALES 3,595,877 4,146,031 4,235,575 4,461,045 5,389,200 5,452,138 1 1,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 227,531 0 0 0 3,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2	TOTAL	EXPENSE	3,142,157	3,597,597	4,081,742	3,897,814	4,161,340	4,524,061	9
28 PARKING & TRAFFIC 29 SALES 3,595,877 4,146,031 4,235,575 4,461,045 5,389,200 5,452,138 1 1,764,237 2,082,107 1,670,044 1,736,800 1,944,878 1,772,450 (9) 30 STEP UP LEASES 0 0 227,531 0 0 0 3,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2	DEV/EN	uie			·				
29 SALES 30 STEP UP LEASES 0 0 227,531 0 0 0 31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2			3.595.877	4,146,031	4,235,575	4,461,045	5,389,200	5,452,138	1
30 STEP UP LEASES 0 0 227,531 0 0 0 3,248,517 10 31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2						1,736,800	1,944,878	1,772,450	(9)
31 THIRD PARTY REVENUE 2,090,020 2,574,510 3,022,571 2,909,279 2,950,029 3,248,517 10 TOTAL DIRECT REVENUE 7,450,134 8,802,648 9,155,721 9,107,124 10,284,107 10,473,105 2			•			0	0	0	
TOTAL DIRECT REVENUE 7,450,134 0,002,040 5,103,721 0,107,121 10,221,100 1,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,707,022 1,909,047,047,047,047,047,047,047,047,047,047			2,090,020	2,574,510	3,022,571	2,909,279	2,950,029	3,248,517	10
32 INDIRECT REVENUE 1,009,340 1,696,847 1,232,907 1,677,000 1,787,862 1,808,262 1	TOTA	L DIRECT REVENUE	7,450,134	8,802,648	9,155,721	9,107,124	10,284,107	10,473,105	2
	32 INDIRE	CT REVENUE	1,009,340	1,696,847	1,232,907	1,677,000	1,787,862	1,808,262	1
TOTAL REVENUE 8,459,474 10,499,495 10,388,628 10,784,124 12,071,969 12,281,367 2	TOTA	L REVENUE	8,459,474	10,499,495	10,388,628	10,784,124	12,071,969	12,281,367	2

THE BOARD OF GOVERNORS OF EXHIBITION PLACE EXHIBITION PLACE

50-108 PARKING AND TRAFFIC EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%increase
7- EXPENS	SE							
0100 P.M.D		29,879	41,676	66,244	92,176	45,000	107,007	138 1
0101 SALARI	ES - PERMANENT	299,871	315,005	350,640	352,000	350,746	358,495	2 2
0102 SALARI	ES - TEMP	573,510	767,496	696,226	478,831	745,988	601,670	(19) 3
0104 SUPPLI	ES & GENERAL	3,656	4,424	4,199	4.000	4,000	4,000	(19) 3
0105 PRINTIN	NG	8,500	7,704	14,564	6,000	11,000	•	_
0107 EQUIPM	MENT RENTALS	1,966	270	895	0,500	2,000	8,000	(27)
0110 EXPENS	SE ALLOWANCE	0	0	195	2,000		2,000	0
0112 BOARD	RECOVERIES	0	(142)	(1,359)	2,000	2,000	2,000	0
0114 CNE RE		Ŏ	(143,061)	(92,470)	. 0	0	0 (7.000)	
1155 AUDIT		1,748	(140,001)	8,240	2,000	•	(5,000)	
1205 UNIFOR	rms	6,589	1,445	8,358	•	2,000	2,000	0
	OR SERVICES	0,555	1,445	8,285	8,000	8,000	8,000	0
3002 SECURI		18,252	17,538	•	4,000	6,000	4,000	(33)
	ACT SERVICES	4,001	•	21,365	20,000	20,000	30,000	50
	UM EXPENSES	11,526	4,447	5,625	5,000	5,000	5,000	0
	UM/ MLSE REBATE	•	7,714	0	0	0	0	
	M REBATE	79,909	150,700	149,958	297,981	300,000	324,000	8
	AL TIMES REBATE	0	0	0	0	0	105,000	
	STREET CITY REBATE	95,979	85,277	88,146	92,292	98,500	95,000	(4)
5902 FLEET S		20,972	24,920	25,275	24,000	12,000	24,000	100
39 10 WESE - 1	FARRING	0	0	9,673	0	0	- 0	
TOTAL I	EXPENSE	1,156,357	1,285,414	1,364,058	1,388,280	1,612,234	1,675,172	4
		50-108 PARK	ING AND TRAI	FIC REVENUE	F			
					2006			
		2003	2004	2005	PROJECTED	2006	2007	
CTV	ACCOUNT NAME	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	

- REVENL								
000 PARKING		3,253,449	3,724,703	3,851,484	3,874,688	4,768,200	4,309,113	(10)
	3 REVENUE - COLISEUM	108,526	200,933	144,538	397,308	400,000	432,000	8
	3 REVENUE - STADIUM	. 0	0	0	0	0	515,025	-
COEN MEDIEM.	AL TIMES	191,958	170,554	175,055	184,584	197,000	190,000	(4)
	TREET	41,944	49,840	51,602	4,465	24,000	6,000	(75) 4
5902 FLEET S					•		•	1, 4
5902 FLEET S 5910 MLSE - F	PARKING	0	0	12,897	0	0	0	

NET INCOME (LOSS)

2,439,520

2,860,617

2,871,517

3,072,765

3,776,966

3,776,966

0

NOTE 1. Increase relates to service costs for pay and display parking and offset by reduction in temporary labour costs.

^{2.} includes salary increase of 3.25%.

^{3.} Addition of 2.5% increase in accordance with collective agreement and decrease due to use of pay and display parking.

^{4.} This is only monthly parking revenue and does not include other event revenue which is included in Parking Revenue.

THE BOARD OF GOVERNORS OF EXHIBITION PLACE EXHIBITION PLACE

50-201 SALES EXPENSES & REVENUES

	00-201		<u></u>	2006			
	2003	2004	2005	PROJECTED	2006	2007	
ACTV ACCOUNT NAME	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	BUDGET	
7- EXPENSES				00.000	445 770	446.025	1 1
0101 SALARIES - PERM	128,067	167,642	151,155	80,000 0	115,772 0	116,925 0	1 1
0102 SALARIES - TEMP.	0	11,959	0	-	1,800	1,800	0
0104 SUPPLIES & GENERAL	823	1,185	1,123 738	1,800 4,000	4,000	4,000	Ŏ
0105 PRINTING	3,345	1,924	730	4,000	4,000	4,000	•
0109 SALARIES - CONTRACT	19,607	8,980 4.275	0	800	600	1,000	67
0110 EXPENSE ALLOWANCES	1,060	1,275	12,078	19,000	15,000	20,000	33
0312 PMD SHOWS	16,434	26,774	5,189	6,000	6,000	6,000	0
0470 COMMUNITY GRANTS	5,372 842	7,000 845	0,109	0,000	1,000	1,000	Ö
0624 DUES	6,686	6,231	4,781	4,000	7,000	7,000	· 0
1010 PRESENTATIONS/PROMO.	7,268	4,616	46	1,000	5,000	5,000	Ō
1115 MEETINGS 3019 DEC CO-ORDINATOR SERV. TO EX PLACE	61,550	57,322	35,000	36,000	36,000	37,170	3
	53,205	53,200	53,200	53,200	53,200	53,200	0
3052 SPORTS HALL OF FAME GRANT	49,154	. 53,200 0	54,263	50,000	50,000	50,000	Ö
5702 CHIN PICNIC REBATES	1,993	0	2,003	3,000	3,000	3,000	Ō
5703 PROTECTIVE SERVICES	1,553	U	2,000	•	· · · · · · · · · · · · · · · · · · ·		
TOTAL EXPENSE	355,406	348,952	319,575	258,800	298,372	306,095	3
6- REVENUE							
0200 BUILDING RENTALS - SHORT TERM LEASES TE	33,988	0	0	0	0	0	
0220 CATERING REVENUE	25,598	43,713	11,907	12,000	45,000	15,000	(67)
0410 ADVERTISING / SIGNAGE COMM.	341,512	387,478	403,634	400,000	389,950	406,950	4
0500 STORAGE	5,355	9,090	(9,000)	9,000	9,000	8,000	(11)
2174 MOBILE VENDING	10,122	10,437	10,437	12,600	12,300	10,700	(13)
2175 CONCESSIONS VENDING	0	0	Ó	11,000	0	10,000	
3052 SPORTS HALL OF FAME	0	0	0	18,700	0	18,700	
5219 PEACE GAMES	4,820	7,704	4,820	5,350	5,000	5,500	10
5225 LCBO	0	13,356	. 0	0	50,000	0	
5243 CGA EXAMS	119,840	118,769	95,022	110,000	120,000	110,000	(8)
5406 IMMERSION STUDIOS	73,228	64,308	64,544	45,000	68,353	0	2
5408 CBAM	0	0	1	2,400	0	2,400	
5423 SNACK BAR	11,418	8,500	8,500	6,800	9,500	0	
5490 BUILDING RENTALS - NEW BUSINESS	79,278	283,786	46,966	40,000	80,000	50,000	(38)
5513 SCREEMERS	39,473	35,551	46,281	29,150	29,150	34,000	17
5555 RIDING ACADEMY	1,388	11,572	15,300	13,500	11,500	13,500	17
5575 MOTORSPORTS HALL OF FAME	0	0	24,415	0	24,725	0	2
5591 ANIMAL SERVICES	0	23,962	23,960	41,000	44,000	41,000	(7)
5612 KHALSA	4,820	10,336	10,336	10,900	12,000	10,500	(13)
5613 RIDE FOR THE HEART	8,954	15,408	17,091	17,000	15,000	17,000	13
5620 WIZARD WORLD	0	3,430	3,039	0	4,000	24,000	500
5623 YMCA	4,820	4,820	4,820	5,300	5,000	5,500	10
5702 CHIN PICNIC CONCESSIONS	93,356	3,500	54,263	50,000	55,000	50,000	(9)
5706 CHIN PICNIC RENTAL	. 0	36,103	36,103	35,000	36,100	35,000	(3)
5716 HIP HIP HOORAY	0	1,169	0	. 0	1,200	0	
5717 AEROPHILE - HOT AIR BALLOON	0	. 0	0	0	60,000	, 0	3
5750 MOLSON GRAND PRIX	517,299	528,000	328,000	332,000	328,000	335,000	2
5800 LIBERTY GRAND - OGB	177,456	177,456	177,455	200,000	200,000	200,000	0
5850 MEDIEVAL TIMES	206,250	268,750	268,375	287,500	287,500	287,500	0
5851 HORT, BUILDING - MUZIK CLUBS INC.	0	0	0	21,600	21,600	61,200	183
5852 BANDSHELL - GOSSIP RESTAURANT	Ō	0	0	6,000	6,000	6,000	0
6309 CARIBANA CONCESSSIONS	5,264	14,909	23,777	15,000	15,000	15,000	0
CCCC Service to the Committee of the Com	-,						
TOTAL REVENUE	1,764,237	2,082,107	1,670,044	1,736,800	1,944,878	1,772,450	(9)
	4 (00.00)	4 700 45-	4 950 400	4 470 000	4 646 506	1,466,355	(11)
NET INCOME (LOSS)	1,408,831	1,733,155	1,350,469	1,478,000	1,646,506	1,400,300	<u> </u>

NOTE 1. Includes salary increase of 3.25%.

^{2.} Tenant lease has been trerminated.

^{3.} Tenant not returning in 2006 or 2007.

THE BOARD OF GOVERNORS OF EXHIBITION PLACE EXHIBITION PLACE

50-202 STEP UP LEASES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 0 PROJECTED # ACTUAL	2006 BUDGET	2007 BUDGET	
	RTISING / SIGNAGE COMM.	0	0	(4,695)	0	0	0	1
	RSION STUDIOS	0	0	22,300	0	0	Ö	1
	CLUBS INC	0	0	109,800	0	0	Ö	1
5555 RIDING	- · · · · · · · · · · · · · · · · · · ·	0	0	(750)	0	0	0	1
	TY GRAND - OGB	0	0	17,913	0	0	0	1
5850 MEDIE	- · · · · · · · · · · · · · · · · · · ·	0	0	68,708	0	0	0	1
5852 BANDS	SHELL - NEW TENANT	0	0	14,254	0	0	0	1
TOTAL	REVENUE	0	. 0	227,531	0	0	0	

NOTE 1. The step up lease amounts are included to meet accounting reporting guidelines and do not have any impact on the year end budget position reported to the City of Toronto.

THE BOARD OF GOVERNORS OF EXHIBITION PLACE EXHIBITION PLACE

50-313 THIRD PARTY EXPENSES

ACTV ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
7- EXPENSES							
8000 CLEANING	217,489	323,865	341,863	370,583	370,583	358,313	(3)
8100 LABOUR	161,001	240,469	208,055	185,887	185,887	226,212	22
8200 CARPENTRY AND LOCKSHOP	40,263	61,232	65,348	46,834	46,834	64,275	37
8300 ELECTRICAL	58,579	91,660	91,441	166,918	166,918	132,823	(20)
8400 PLUMBING	21,054	33,635	34,721	44,537	44,537	42,810	(4)
8500 IATSE	814,309	601,508	658,216	709,352	709,352	642,341	(9)
8600 SIGN SHOP AND CREATIVE SERVICES	39,557	114,860	57,438	125,066	125,066	103,855	(17)
8700 PAINTERS	7,049	1,838	11,935	4,743	4,743	3,097	(35)
8800 HVAC, MECHANICS AND WELDERS	12,076	19,883	32,069	13,748	13,748	33,735	145
8850 MATERIALS AND DIRECT CHARGES	135,791	20,183	41,039	26,730	26,730	26,730	0
8900 RENTALS	122,548	63,495	59,593	55,536	55,536	107,803	94
8950 DEC SHOW SERVICES	0	390,064	795,725	500,000	500,000	800,000	60
1235 TELECOMMUNICATIONS	677	540	666	800	800	800	0
TOTAL EXPENSES	1,630,393	1,963,231	2,398,108	2,250,734	2,250,734	2,542,794	13
	50-313	THIRD PARTY	REVENUE				
- <u>REVENUE</u>							(=)
8000 CLEANING	352,826	393,052	411,685	451,930	451,930	425,013	(6)
8100 LABOUR	232,234	193,717	244,215	198,810	198,810	241,030	21
8200 CARPENTRY AND LOCKSHOP	45,288	53,122	71,544	55,755	55,755	74,317	33
8300 ELECTRICAL	113,519	161,596	126,825	215,160	215,160	268,400	25
8400 PLUMBING	20,102	38,256	45,361	55,325	55,325	60,686	10
8500 IATSE	898,001	682,264	765,908	839,470	839,470	735,961	(12)
8600 SIGN SHOP AND CREATIVE SERVICES	55,178	144,291	120,796	163,485	163,485	156,605	(4)
8700 PAINTERS	11,380	2,156	22,109	5,580	5,580	7,040	26
8800 HVAC , MECHANICS AND WELDERS	(6,953)	27,245	33,296	19,640	19,640	65,370	233
8850 MATERIALS AND DIRECT CHARGES	134,981	39,440	57,530	40,500	40,500	40,500	
8900 RENTALS	212,629	132,167	129,656	96,585	96,585	200,685	
8950 DEC SHOW SERVICES - REVENUES	. 0	687,223	971,474	747,729	787,729	953,600	
1235 TELECOMMUNICATIONS	20,835	19,982	22,171	19,310	20,060	19,310	(4)
TOTAL REVENUE	2,090,020	2,574,510	3,022,571	2,909,279	2,950,029	3,248,517	10
NET PROFIT	459,627	611,279	624,462	658,545	699,295	705,723	1

NOTE:

THE BOARD OF GOVERNORS OF EXHIBITION PLACE EXHIBITION PLACE

OVERHEAD EXPENSE SUMMARY

		2002	2004		2006			%Increase Notes
PAGE	DEPARTMENT	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	vi% Z
				7,0,0,1	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	DODGET	DODGET	
33	GENERAL MANAGER AND CEO	322,765	356,702	402,134	343,465	345,747	360,466	4
34	BOARD OF GOVERNORS	68,996	43,183	54,825	57,000	59,000	59,000	0
34	CORPORATE SECRETARY	347,849	354,789	373,629	331,666	364,324	365,847	Ŏ
35	ARCHIVES & RECORDS	138,756	138,698	133,006	134,446	136,946	141,219	3
36	CORPORATE & STATUTORY EXPENSES	1,877,187	1,571,335	2,339,276	1,898,971	1,777,059	1,781,888	Ō
37	PURCHASING & STORES .	151,713	162,081	168,233	170,425	170,425	174,754	3
38	HUMAN RESOURCES	335,092	344,403	339,010	361,360	363,260	372,251	2
39	ACCOUNTING	1,134,472	2,033,907	1,442,854	1,752,400	1,886,368	1,864,152	(1)
40	SYSTEMS	233,344	257,892	217,866	220,980	226,480	256,474	13
41	OPERATIONS ADMINISTRATION	1,010,840	1,006,234	1,098,049	1,107,440	1,251,727	1,336,753	7
41	GROUNDS MAINTENANCE	90,120	80,456	75,209	105,000	105,000	105,000	0
42	ENERGY PROJECTS DEBT CHARGES	0	0	0	0	. 0	21,000	-
43	UTILITIES	630,148	734,340	729,900	607,918	810,767	802,916	(1)
44	CLEANING SERVICES	563,110	638,232	540,829	508,668	511,950	527,357	3
45	SPECIAL APPROPRIATIONS	296,019	268,000	320,549	337,400	341,000	422,965	24
46	LABOUR	584,687	525,046	566,143	550,661	543,157	558,153	3
47	ELECTRICAL	761,616	811,731	758,799	750,565	920,904	941,459	2
48	ENGINEERING	65,840	21,406	22,528	26,600	30,650	27,260	(11)
49	WELDING	40,657	56,392	63,411	63,091	66,526	68,316	3
50	CARPENTRY	411,396	328,660	410,602	422,500	471,980	477,243	1
51	PAINTING	235,640	299,385	249,219	273,089	269,995	266,970	(1)
52	MECHANICAL & GARAGE	385,138	440,733	431,809	453,348	448,490	497,791	11
53	PLUMBING	458,841	550,054	425,738	404,872	584,593	601,109	3
54	HVAC	415,188	436,480	492,316	459,967	569,989	590,867	4
55	IATSE	234,122	203,228	179,539	170,989	171,519	183,522	7
56	CREATIVE SERVICES - SIGN SHOP	68,716	33,876	48,665	41,157	45,919	47,003	2
57	SECURITY & COMMUNICATIONS	683,964	642,314	683,670	695,502	689,380	750,471	9
	TOTAL EXPENSE	11,546,216	12,339,557	12,567,809	12,249,480	13,163,155	42 602 206	•
	LESS: ADMIN, SUPPORT TO CNE	(801,000)	(890,000)	(1,091,723)	(1,164,130)	(1,164,130)	13,602,206	3
	LESS: SITE PREP.	(1,930,000)	(1,884,000)	(1,901,000)	(1,984,315)		(1,157,804)	(1)
	LEGO. OTTER THEIR	(1,000,000)	(1,004,000)	(1,501,000)	(1,304,315)	(1,984,315)	(2,034,776)	
	TOTAL EXPENSE	8,815,216	9,565,557	9,575,086	9,101,035	10,014,710	10,409,626	4
39	ACCOUNTING	1,003,470	1,679,807	1,222,507	1,657,000	4 770 000	4 770 000	
	CITY DUMPING FEES - REVENUE	5,870	17,040	10,400	* *	1,772,862	1,778,262	0
40	on Political	0,070	17,040	10,400	20,000	15,000	30,000	100
	TOTAL INDIRECT REVENUE	1,009,340	1,696,847	1,232,907	1,677,000	1,787,862	1,808,262	1
	NET	7,805,876	7,868,710	8,342,179	7,424,035	8,226,848	8,601,364	5

50-100 GENERAL MANAGER AND CEO EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPE</u> 0101 SALA	NSE RIES - PERM	212,148	215,594	208,635	215,165	217,447	222,166 4,000	2
	ENTIONS & TRAVEL	0	2,999	1,353	4,000	4,000 2,500	2,500	0
0.0.	LIES & GENERAL	2,321	1,276 6,251	2,327 6,023	2,500 6,000	6,000	6,000	Ö
U.U	PMENT RENTALS	5,760 2,4 9 1	3,218	2,324	5,000	5,000	5,000	0
	NSE ALLOWANCES ENTATIONS/PROMO.	523	200	644	2,000	2,000	2,000	0
	SULTANTS FEES	56,467	59,131	72,533	60,000	60,000	60,000	0
1040 MEME		2,006	2,254	1,541	2,200	2,200	2,200	0
1120 CORF	PORATE ENTERTAINMENT	0	0	0	3,000	3,000	3,000 3,600	- 0 0
	F DEVELOPMENT	0	0	0	3,600 80,000	3,600 80,000	100,000	25
1165 LEGA		109,784	145,141 (53,598)	191,076 (80,046)	(40,000)	(40,000)	(50,000)	25
	RECOVERY - LEGAL H RECOVERY - LEGAL	(42,668) (26,067)	(25,764)	(4,276)	0	0	Ó	
TOTA	AL EXPENSE	322,765	356,702	402,134	343,465	345,747	360,466	4

NOTE:

50-101 BOARD OF GOVERNORS EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	SE							
	ENTIONS & TRAVEL	1,917	4,514	7,187	8,000	10,000	10,000	0
	IES & GENERAL	8,705	9,520	11,364	10,000	10,000	10,000	0
	DRATE PLANNING	35,255	11,807	18,821	20,000	20,000	20,000	Ō
1115 MEEHI	NGS/RECEPTIONS	23,119	17,342	17,453	19,000	19,000	19,000	Ō
TOTAL	EXPENSE	68,996	43,183	54,825	57,000	59,000	59,000	0

NOTE:

THE BOARD OF GOVERNORS OF EXHIBITION PLACE OVERHEAD

50-103 CORPORATE SECRETARY EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
7- <u>EXPE</u>								
	RIES - PERM	203,875	244,534	232,802	225,000	256,658	259,448	1 1
	RIES - TEMP.	0	0	26,495	0	Ó	0	
	LIES & GENERAL	21,346	14,448	24,358	22,900	22,900	22,900	0
	PMENT RENTAL	25,148	25,922	24,675	26,000	26,000	26,000	ŏ
	RACT PERSONNEL	26,071	0	0	0		0	•
	NSE ALLOWANCES	1,908	340	663	1,000	1,000	1,000	0
1110 FLOW	—· ··•	3,050	2,096	2,432	2,000	2,000	2,000	Ō
1230 POST		11,809	13,491	6,240	8,000	9,000	8,000	(11)
	COMMUNICATIONS	60,666	61,722	63,956	55,000	55,000	55,000	0
2504 DEC -	RECOVERY MAIL CLERK	(6,024)	(7,764)	(7,992)	(8,234)	(8,234)	(8,501)	3
TOTAL	EXPENSE	347,849	354,789	373,629	331,666	364,324	365,847	0

NOTE 1. includes salary increase of 3.25%.

50-104 ARCHIVES & COMMERCIAL RECORDS CENTRE

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	SE						0.500	
0100 PMD		2,935	3,453	727	2,500	2,500	2,500	0
0101 SALAR	IES - PERM	128,355	102,107	123,191	127,241	127,241	131,514	3 1
0102 SALAR	IES - TEMP	0	29,115	0	0	0	0	_ •
	IES & GENERAL	4,153	3,146	6,321	3,000	4,000	4,000	0
0105 PRINTI		. 0	0	1,958	500	1,000	1,000	0
	RACT SALARIES	2,519	0	0	0	0	0	
	ISE ALLOWANCES	_,0	260	0	300	300	300	0
1040 MEMBE		794	616	810	905	905	905	0
	VES ACQUISITION		0	0	0	1,000	1,000	0
TOTAL	EXPENSE	138,756	138,698	133,006	134,446	136,946	141,219	3

NOTE 1. includes salary increase of 3.25%.

50-105 CORPORATE AND STATUTORY EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- EXPEN	vse								
	TIZATION EXPENSE (PSAB)	89,229	91,461	70,635	40,000	35,000	50,000	43	
	AL ASSET CREDIT (PSAB)	(31,309)	(67,839)	(76,380)	(75,000)	(73,000)	(75,000)	3	
	OYEE LIABILITY '	816,554	323,176	380,459	50,000	50,000	50,000	0	
0118 HOUR	LY & SALARY ADJUSTMENT	20,113	(59,501)	0	00,000	00,000	00,000	U	
0131 GAPPI	NG	0	0	ŏ	ŏ	(126,602)	(126,602)	0	1
1155 AUDIT		8,056	12,970	14,248	15,000	15,000	15,000	0	1
1160 INSUR	ANCE/LIABILITY	199,227	203,000	791,828	870,358	871,019	515,000	(41)	2
1175 SICK B	BANK	51,000	50,000	49,000	50,000	50,000	50,000	(-17	-
1180 EMPLO	OYER HEALTH TAX - EHT	107,779	135,743	99,677	115,000	125,000	130,000	4	
	DYEE BENEFITS	523,884	578,707	625,179	630,000	630,000	725,000	15	
1185 PENSI		108,620	417,770	393,593	460,000	485,000	510,000	5	
1190 WSIB 8	- · · - · · · · · ·	416,456	418,745	629,998	700,000	685,000	725,966	6	3
	ITY CONTRIBUTION	(276,456)	(220,651)	(257,022)	(180,000)	(238,000)	(190,000)	(20)	•
	DYMENT INSURANCE	99,955	100,350	101,845	105,000	105,000	100,000	(5)	
	DA PENSION PLAN	168,675	180,785	189,458	192,000	200,000	210,000	5	
	EDUCTION-BENEFITS	(341,596)	(460,379)	(500,926)	(550,000)	(512,971)	(536,000)	4	
	ISURANCE RECOVERY	(55,000)	(103,000)	(60,000)	(92,200)	(92,200)	(81,894)	(11)	
	INSURANCE RECOVERY	(28,000)	(30,000)	(35,000)	(359,187)	(359,187)	(213,582)	(41)	
1171 ENGIN	EERING EMP. BENEFITS RECOVERY	0	0	(77,316)	(72,000)	(72,000)	(76,000)	` 6	
TOTAL	EXPENSE -	1,877,187	1,571,335	2,339,276	1,898,971	1,777,059	1,781,888	0	

NOTE 1. A gapping allowance equal to the 2006 amount has been included per the City budget staff direction.

At present the City risk management staff have advised us of a significant reduction in the 2007 insurance premium.
 This item relates to the continuing expenses for injured workers at Exhibition Place.

50-106 PURCHASING & STORES EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	SE			•				
	IÉS - PERM	107,010	143,298	153,841	164,409	164,409	169,599	31
0102 SALAR		43,364	16,297	17,310	4,495	4,495	4,495	0
	IES & GENERAL	2,129	751	783	875	875	875	0
0105 PRINTI		2,416	6,046	2,653	2,500	2,500	2,500	0
	GEMENT FEES	20,662	20,662	19,374	24,500	24,500	24,500	0
1040 MEMBI		. 0	0	0	150	150	150	0
2504 RECO\		(23,868)	(24,973)	(25,728)	(26,504)	(26,504)	(27,365)	3
TOTAL	. EXPENSE	151,713	162,081	168,233	170,425	170,425	174,754	3

NOTE 1. includes salary increase of 3.25%.

50-107 HUMAN RESOURCES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
7- EXPEN	SE							
0101 SALAR	TES - PERM	161.863	280,431	298.280	304,507	304,507	314,732	3 1
0102 SALAR	ES - TEMP	5,830	1,897	6,435	004,007	004,007	314,732	3 1
0104 SUPPL	ES & GENERAL	159	1,419	1,300	700	1,300	800	(20)
0105 PRINTI	NG .	24	1,829	56	1,000	1,000	2,500	(38) 150
	SE ALLOWANCES	1,390	2,050	1.341	500	2,000	1,000	(50)
1040 MEMBE	RSHIPS/SUBSC.	770	590	920	950	950	950	0
1065 ADVER		0	2,168	2,367	1,700	1,500	1,500	0
	DEVELOPMENT/TRAINING	15,420	12,375	8,034	20,000	25,000	25,000	Ō
1165 LEGAL		82,288	29,455	5,417	25,000	20,000	20,000	0
	ERS COMPENSATION	8,129	0	0	0	0	0	•
	LL PROCESSING COSTS	47,055	48,042	51,753	45,000	45,000	45,000	0
	HARGE - LABOUR RELATIONS SERVICE	44,000	0	0	0	Ó	0	-
2504 DEC RE	DUCTION	(31,836)	(35,852)	(36,893)	(37,997)	(37,997)	(39,231)	3
TOTAL	EXPENSE	335,092	344,403	339,010	361,360	363,260	372,251	2

NOTE 1. includes salary increase of 3.25%.

50-116 ACCOUNTING EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPE	NSE					0.500	9 500	0
0100 P.M.D))	799	435	828	2,500	2,500	2,500	
	RIES - PERM	384,154	480,699	478,422	491,000	487,447	505,671	4 1 0
0104 SUPP	LIES & GENERAL	5,954	4,580	13,168	6,400	6,400	6,400	
0105 PRIN	TING	1,111	4,367	1,048	2,300	2,500	4,000	60
0109 CONT	TRACT SALARIES	136,110	58,342	54,055	63,000	56,001	66,081	18
	NSE ALLOWANCES	2,384	3,411	1,567	2,200	2,500	2,500	0
	PERTY TAXES	547,989	1,414,956	837,238	1,108,000	1,290,020	1,235,000	(4) 2
1215 BAD I		40,149	18,160	38,514	55,000	15,000	20,000	33
	HANGE/BANK CHRGE	15,822	48,957	18,012	22,000	24,000	22,000	(8)
TOTA	AL EXPENSE	1,134,472	2,033,907	1,442,854	1,752,400	1,886,368	1,864,152	(1)
		50-116	ACCOUNTING	REVENUE				
	ENUE	0.400	275	2,180	7,000	12,000	12,000	0
	COUNTS & COMM	9,499	(26,073)	(86,988)	(65,000)	0	(50,000)	
	REST REVENUE(EXPENSE)	22,423	60,277	75,768	50,000	60,000	60,000	0
	CELLANEOUS REVENUE	125,925	36,000	0	200,000	74,200	150,000	102
	OH 12% MARKUP	9,119	•	394,308	357,000	336,642	349,762	4
	12% MARKUP	293,291	194,372 0	354,300	0	0	21,500	
	CER STADIUM 12% MARKUP	0	-	837,238	1,108,000	1,290,020	1,235,000	(4) 2
1206 PRO	P. TAX RECOVERY	543,213	1,414,956	631,236	1, 100,000	1,230,020	.,,	
TOTA	AL REVENUE	1,003,470	1,679,807	1,222,507	1,657,000	1,772,862	1,778,262	0
							(08.000)	(0.4)
			14-4 4-51					
	NET	(131,002)	(354,100)	(220,347)	(95,400)	(113,506)	(85,890)	(24)

NOTE 1. Includes salary increase of 3.25%.
2.Property taxes reflect addition of Muzik Club and Gossip Restaurant and Immersion Studio and Snack Bar no longer being a tenant.

50-160 SYSTEMS

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
0104 SUPP 0107 EQUIF 0110 EXPEI 1111 SERVI 1112 PURC 0120 RECO	NSE RIES - PERM LIES & GENERAL PMENT RENTAL NSE ALLOWANCES ICE MAINTENANCE AGREEMENTS HASE OF NEW IT EQUIPMENT VERIES - VISION MAINTENANCE - CNE RVICES RECOVERIES	135,598 61,877 1,319 165 9,215 27,270 0 (2,100)	142,363 90,636 1,249 122 10,257 27,622 (10,000) (4,358)	142,979 53,140 779 456 32,641 0 (10,000) (2,130)	145,780 48,700 500 500 34,000 4,000 (10,000) (2,500)	145,780 54,700 500 500 32,500 5,000 (10,000) (2,500)	150,674 53,000 500 500 60,000 6,000 (10,000) (4,200)	3 (3) 0 0 85 2 20 0	1
TOTAL	EXPENSE -	233,344	257,892	217,866	220,980	226,480	256,474	13	_

NOTE 1. includes salary increase of 3.25%.

^{2.} Additional funds budgeted to provide for possible revisions to the Vision/Apogee system resulting from the reorganization.

50-301 OPERATIONS ADMINISTRATION EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
0102 SALAF 0104 SUPPI 0106 SAFE 0107 EQUIF 0109 CONT 0110 EXPEI 1020 CONS 1040 MEME 1131 STAFI 1205 UNIFO	RIES - PERM RIES - TEMP LIES & GENERAL IY EQUIPMENT PMENT RENTAL RACT STAFF NSE ALLOWANCES IULTANTS FEES F DEVELOPMENT/TRAINING	813,057 0 6,312 1,818 622 130,775 10,390 10,681 4,317 20,994 26,874 (15,000)	793,329 11,109 5,697 4,740 622 129,722 10,133 2,723 3,612 10,321 49,564 (15,339)	701,505 164,981 6,615 4,245 973 164,843 3,762 11,439 1,450 19,511 34,523 (15,799)	775,000 77,253 6,600 3,000 2,760 167,000 9,000 15,000 4,100 21,000 43,000 (16,273)	805,321 77,253 6,300 3,000 2,760 277,006 12,000 15,000 4,360 20,000 45,000 (16,273)	982,792 24,000 6,300 3,000 3,281 237,822 12,000 15,000 4,360 20,000 45,000 (16,802)	22 1 (69) 0 19 (14) 1 0 0 0 0
	L EXPENSE	1,010,840	1,006,234	1,098,049	1,107,440	1,251,727	1,336,753	7

NOTE 1. includes salary increase of 3.25% and new hires to permanent positions.

50-302 GROUNDS MAINTENANCE EXPENSES

EXPENSE 3015 SOFT LANDSCAPING 3016 HARD LANDSCAPING	22,000 68,120	13,379 67,077	0 75,209	25,000 80,000	25,000 80,000	25,000 80,000	0
TOTAL EXPENSE	90,120	80,456	75,209	105,000	105,000	105,000	0

50-303 ENERGY PROJECTS DEBT CHARGES

		2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7-	EXPENSE PHOTOVOLTAIC CELL INSTALLATION	0	0	0	0	0	21,000	
	TOTAL EXPENSE	0	0		0	0	21,000	···· <u>-</u>

50-305 UTILITIES EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7-	EXPENSE								
3060	HYDRO - All Programs	2,437,750	2,846,864	2,860,461	2,890,000	3,001,883	3,371,123	12	1
0000	HYDRO - Energy Initiative Savings	. , 0	. 0	0	0	0	(10,900)		
3065	GAS - Exhibition Place/CNE	349,583	401,880	385,785	410,000	443,032	533,000		
3070	WATER - All Programs	324,557	371,273	415,888	400,000	438,712	511,528	17	3
3061	HYDRO - DEC Recovery	(1,390,066)	(1,464,628)	(1,508,134)	(1,655,743)	(1,538,862)	(1,692,812)	10	
	HYDRO - Tenants Recovery	(451,461)	(756,448)	(509,000)	(497,704)	(693,610)	(547,000)	(21)	
	HYDRO - CNE Recovery	(337,266)	(337,250)	(331,579)	(368,210)	(368,210)	(390,303)	6	
	HYDRO - Ricoh Recovery	Ò	0	(220,420)	(215,000)	(110,000)	(225,000)	105	
	HYDRO - Stadium Recovery	0	0	0	0	0	(228,023)		
3067	GAS - Tenants Recovery	0	0	(9,858)	0	0	0		
	GAS - Stadium Recovery	0	0	0	0	0	(65,000)		
3071	WATER - DEC	(158,763)	(182,914)	(186,818)	(200,000)	(205,559)	(224,213)	9	
	2 WATER - Tenants	(60,453)	(61,436)	(80,936)	(64,806)	(66,000)	(71,900)	9	
	WATER - CNE	(83,733)	(83,000)	(85,490)	(90,619)	(90,619)	(96,056)	6	
	WATER - Stadium Recovery	0	0	0	0	0	(61,528)		
	TOTAL EXPENSE	630,148	734,340	729,900	607,918	810,767	802,916	(1	<u> </u>

NOTE 1. 10% increase over projected actual plus increase for new tenants and the Soccer Stadium.
2. 5% increase over projected actual plus increase for new tenants and the Soccer Stadium.
3. 9% increase over projected actual plus increase for new tenants and the Soccer Stadium.

50-306 CLEANING SERVICES EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
0104 0107 0110 0314 3019 3025 3075 3076 0112 0113 0114 0115 0116 0119	EXPENSE SALARIES - TEMP SUPPLIES & GENERAL EQUIPMENT RENTAL EXPENSE ALLOWANCES MAINT.MATERIALS CONTRACTED SERVICES EQUIPMENT MAINT. MATERIAL SUPPLIES LAUNDRY SUPPLIES DUMPING FEES - CITY BOG RECOVERIES DEC RECOVERIES CNEA RECOVERIES RICOH RECOVERIES CNEA WASTE RECOVERIES DEC WASTE RECOVERIES STADIUM RECOVERIES WAGES	2,232,676 1,813 1,394 163 0 63,098 3,672 20,651 0 120,050 (305,306) (1,150,110) (353,623) 0 (28,739) (42,629)	2,789,275 476 1,729 247 0 63,982 4,070 22,755 187 100,539 (245,535) (1,318,076) (611,772) (89,724) (37,204) (42,717)	2,973,480 1,105 872 330 193 71,602 3,461 18,494 0 96,132 (219,067) (1,367,760) (764,477) (197,379) (35,212) (40,945)	2,807,968 1,300 2,000 600 0 48,000 4,000 19,000 (240,000) (1,315,000) (564,000) (260,000) (43,800) (49,000)	2,643,168 1,300 2,000 600 0 50,000 4,000 18,000 600 100,000 (240,000) (1,330,968) (549,550) (95,200) (43,800) (48,200)	3,224,522 1,300 0 600 0 50,000 4,000 18,000 (247,440) (1,372,228) (566,586) (248,151) (45,114) (49,646) (342,500)	22 0 0 0 0 0 0 0 50 3 3 3 3 161 3 3 3	2 1 1 1 1 1
	STADIUM RECOVERIES DUMPING FEES TOTAL EXPENSE	0	0	0	0	0	(50,000)		2
3078	<u>REVENUE</u> CITY DUMPING FEES - RECOVERIES	5,870	638,232 NNING SERVIC 17,040	540,829 ES REVENUE 10,400	20,000	511,950 15,000	527,357 30,000	100	
	TOTAL RECOVERIES	5,870	17,040	10,400	20,000	15,000	30,000	100	

NOTE 1. Includes a wage increase per collective agreement and other recoverables.

2. Extra cost and recovery for disposal fees for new Soccer Stadium.

50-308 SPECIAL APPROPRIATIONS

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EX I	PENSE							
4001 COI	NTRIBUTION TO FLEET REPLACEMENT RESI	270,280	268,000	268,000	268,000	268,000	350,000	31 1
4003 ASE	BESTORS REMOVAL	Û	0	2,959	0	15,000	0	
4010 UN	DERGROUND SERVICE SCANNER	10,652	0	0	0	0	0	
4016 TV/	VCR COMBO (SECURITY)	756	0	0	0	0	0	
4017 CLE	EANING DEPT. EQUIPMENT	14,331	0	19,742	0	0	. 0	
4026 PAI	RK BENCHES .	0	0	10,000	0	0	0	
4027 SM	ALL ELECTRICAL SCISSOR LIFT	0	0	19,162	0	0	0	
	CURITY EQIPMENT	0	0	686	13,000	0	0	
4029 CAI	RPENTRY-ROUTER TABLE & ATTACHMEN	0	0	0,	2,500	2,500	0	
	ARPENTRY SCAFFOLDING TOWERS	0	0	0	4,700	5,000	0	
4031 HY	DRAULIC PRESSURE GAUGE - VEH. MAIN	0	0	0	5,000	5,000	0	
4032 SC	ANNER FOR DIAGNOSTICS - VEH. MAINT.	0	0	0	2,500	2,500	0	
4033 2 W	VALK BLOWERS	0	0	0	2,000	2,000	0	
4044 4 C	ARPET DRYERS	. 0	0	0	2,000	2,000	0.	
4045 SN	OW PLOW	0	0	0	33,500	35,000	0	
4046 20	SHOW TABLES	0	0	0	4,200	4,000	0	
SE	MINAR FOLDING TABLES	0	0	0	0	0	10,000	
8 C	HAIR DOLLIES	0	0	0	0	0	3,500	
BLA	ACK STANCHIONS	0	0	0	0	0	6,500	
CH	ROME STANCHIONS & ROPE	0	. 0	0	0	0	1,565	
FO	LDING TRIPOD EASLES	0	0	0	0	0	400	
8">	(24" TABLES	0	0	0	0	0	23,000	
RO	UND BANQUET TABLES	0	0	0	0	0	7,000	
INT	ERNET KIOSKS	0	0	0	0	0	3,000	
TR	USS BOX	0	0	0	0 :	0	10,000	
SE	CURITY CONTROL ROOM DESK	0	0	0	0	0	8,000	
TO	TAL EXPENSES -	296,019	268,000	320,549	337,400	341,000	422,965	24

Notes 1. Fleet contribution raised as recommended by City Audit to increase ownership over leasing.

50-316 LABOUR

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- EXPE	NSE								
	RIES - TEMP	1,144,769	1,322,563	1,461,579	1,207,188	1,207,188	1,291,699	7	1
0104 SUPPI	LIES & GENERAL	15,922	7,945	14,990	12,000	13,000	13,000	Ó	,
0107 EQUIF	MENT RENTAL	110,330	90,279	94,915	78,000	75,000	75,000	Ō	
0110 EXPE	NSE ALLOWANCES	3,565	3,556	2,802	3,700	3,700	3,700	ō	
0314 MAINT	FENANCE MATERIALS	0	. 0	9,276	0	0	0,700	Ů	
0324 SAFE1	TY ENGINEERING	44,641	48,821	40,691	40.000	40,000	40.000	0	
3090 SNOW	/ REMOVAL	78,918	65,858	41,617	57,000	75,000	75,000	ō	
	RECOVERIES	(227,307)	(189,028)	(138,012)	(225,000)	(234,453)	(241,727)	3	1
	RECOVERIES	(374,058)	(509,570)	(610,377)	(401,104)	(401,104)	(413,550)	3	1
	RECOVERIES	(212,093)	(309,606)	(318,270)	(215,000)	(229,051)	(236,157)	3	1
	RECOVERIES	0	(5,772)	(33,069)	(6,123)	(6,123)	(6,312)	3	1
STADI	UM RECOVERIES	0	0	0	0	0	(42,500)		
TOTAL	EXPENSE	584,687	525,046	566,143	550,661	543,157	558,153	3	

50-321 ELECTRICAL EXPENSES (FORMERLY ELECTRICAL & MECHANICAL EXPENSES)

	, , , ,	• *************************************			•			œ,
ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPE</u>	<u>NSE</u>						4 545 007	
0102 SALA	RIES - TEMP	1,659,113	1,523,503	1,183,538	. 1,374,000	1,424,914	1,515,607	6
0102 DEC 9	SHOW EXPENSES	0	390,064	796,645	450,000	500,000	800,000	60
0104 SUPP	LIES & GENERAL	1,460	145	670	500	500	600	20
0107 EQUII	PMENT RENTAL	1,239	12,184	9,197	20,181	20,181	17,590	(13)
0110 EXPE	NSE ALLOWANCES	3,192	1,943	395	3,100	3,100	2,500	(19)
3019 CONT	FRACTED SERVICES	15,025	8,245	12,973	23,884	23,884	24,490	3
3024 ELEC	TRICAL MAINTENANCE	162,103	184,826	158,056	185,000	185,000	185,000	0
+	DING MAINT.	25,514	30,032	25,613	25,000	25,000	25,000	0
+	ET LIGHTING	10,447	11,619	6,772	16,000	16,000	16,000	0
	FROLS MAINT.	3,515	. 0	1,450	5,000	5,000	5,000	0
	RECOVERIES	(300,402)	(349,386)	(259,759)	(359,000)	(359,000)	(359,000)	0
	RECOVERIES MAINTENANCE	(740,840)	(431,099)	(176,659)	(249,000)	(199,575)	(206,705)	4
	A RECOVERIES	(78,750)	(179,087)	(170,919)	(184,100)	(184,100)	(189,623)	3
	H RECOVERIES	0	(1,195)	(32,529)	(60,000)	(40,000)	(60,000)	50
	ELECTRICAL/SHOW RECOVERIES	0	(390,064)	(796,645)	(500,000)	(500,000)	(800,000)	60
	DIUM RECOVERIES	0	0	0	0	Ò	(35,000)	
TOTA	AL EXPENSE	761,616	811,731	758,799	750,565	920,904	941,459	2

50-323 ENGINEERING EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	ISE							
0101 SALAF	RIES - PERM	290,908	294,939	305,741	309,595	309,595	319,991	3 1
0104 SUPPL	IES & GENERAL	2,798	1,784	2,152	700	700	700	0
0105 PRINT	ING	860	811	793	1,900	1.850	1,900	3
0107 EQUIP	MENT RENTAL	2,050	4,645	2,964	2,500	6,500	2,500	(62)
0109 CONTI	RACT PERSONNEL	0	0	. 0	2,000	2,000	2,060	3
0110 EXPEN	ISE ALLOWANCES	2,271	2,171	1,937	2,500	2,600	2,600	ō
	VERIES CADD & MISC. PRINTING	(906)	(1,563)	(3,279)	(3,000)	(3,000)	(2,500)	(17)
	YEE BENEFITS - PERMANENT	0	0	77,316	72,000	72,000	76,000	6
	MAINTENANCE	3,905	8,350	11,125	10,000	10,000	10,000	Ō
	/ERIES FROM CAPITAL PROGRAM	(246,000)	(300,000)	(383,070)	(381,595)	(381,595)	(395,991)	4
3030 ROAD	MARKINGS AND SIGN REPAIRS	9,954	10,269	6,850	10,000	10,000	10,000	0
TOTAL	EXPENSE	65,840	21,406	22,528	26,600	30,650	27,260	(11)

NOTE 1. includes salary increase of 3.25%.

50-324 WELDING EXPENSES (FORMERLY PHYSICAL PLANT MAINTENANCE EXPENSES)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%increase	Notes
7- EXPEN	<u>ISE</u>					00.405	0E 700	3	
0102 SALAF	RIES - TEMP	62,856	89,284	122,211	94,000	93,135	95,768	_	1
0107 EQUIP	MENT RENTAL	0	632	151	1,000	1,000	1,000	0	
0110 EXPEN	NSE ALLOWANCES	131	198	265	500	500	500	0	
0112 BOG I	RECOVERIES	(12,844)	(24,636)	(14,205)	(19,000)	(17,200)	(17,716)	3	-
0113 DEC R		(6,483)	(4,333)	(28,834)	(9,000)	(6,500)	(6,695)	3	1
	RECOVERIES	(3,003)	(4,497)	(15,718)	(4,409)	(4,409)	(4,541)	3	1
	RECOVERIES	0	(256)	(460)	0		. 0		
TOTAL	_ EXPENSE	40,657	56,392	63,411	63,091	66,526	68,316	3	

NOTE 1. Includes a wage increase.

50-325 CARPENTRY EXPENSES

(FORMERLY PHYSICAL PLANT MAINTENANCE EXPENSES)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- <u>EXPEN</u>	<u>ISE</u>								
0102 SALAR	RIES - TEMP	565,700	628,263	743,774	726,000	666,897	799,796	20	1
	MENT RENTAL	0	632	151	1,000	1,000	1,000	0	•
	ISE ALLOWANCES	131	198	265	500	500	500	ō	
	SMITH SUPPLIES	16,100	13,223	22,057	19,000	18,000	18,000	Ō	
	RACTED SERVICES	53,034	30,451	40,666	63,000	63,000	63,000	0	
3033 BUILDI		25,513	30,031	25,807	32,000	35,000	35,000	0	
	ON MAINTENANCE	3,229	0	0	2,000	2,000	2,000	0	
	TIC BLEACHERS	2,426	23,493	0	0	0	0		
	L EQPT MAINT.	16,025	26,554	25,337	25,000	25,000	25,000	0	
	RECOVERIES	(92,050)	(123,174)	(118,715)	(97,000)	(95,417)	(97,563)	2	1
	ECOVERIES	(129,669)	(204,930)	(158,289)	(189,000)	(174,000)	(177,915)	2	1
	RECOVERIES	(49,043)	(65,364)	(102,845)	(60,000)	(60,000)	(61,350)	2	1
	RECOVERIES	0	(30,716)	(67,604)	(100,000)	(10,000)	(110,225)	1002	1
STADIL	JM RECOVERIES	0	0	0	0	0	(20,000)		
TOTAL	EXPENSE	411,396	328,660	410,602	422,500	471,980	477,243	1	

50-326 PAINTING EXPENSES (FORMERLY PHYSICAL PLANT MAINTENANCE EXPENSES)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- EXPE		407.440	202.450	409,020	473,000	461,150	485,835	5	1
	RIES - TEMP	427,418	393,152 632	409,020 151	1,000	1,000	1,000	0	•
	PMENT RENTAL	0 65	99	133	250	250	250	ō	
	NSE ALLOWANCES	10,607	6,090	8,133	2,000	2,000	2,000	Ō	
	RACTED SERVICES	25,513	30,031	25,613	18,000	15,000	15,000	0	
	DING MAINT.	(64,221)	(39,568)	(27,370)	(48,000)	(51,944)	(53,112)	2	1
	RECOVERIES RECOVERIES	(116,702)	(74,990)	(121,236)	(120,000)	(117,300)	(119,939)	2	1
	RECOVERIES	(47,040)	(15,291)	(23,399)	(40,161)	(40,161)	(41,064)	2	1
	H RECOVERIES	0	(770)	(21,826)	(13,000)	0	(10,000)		
	IUM RECOVERIES	0	0) o	0	0	(13,000)		
TOTA	L EXPENSE	235,640	299,385	249,219	273,089	269,995	266,970	(1)	

50-327 MECHANICAL & GARAGE EXPENSES (FORMERLY PHYSICAL PLANT MAINTENANCE EXPENSES)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	SE							
101 SALAR	IES - PERM.	59,530	61,315	63,155	63,000	67,000	66,934	(0)
0102 SALAR	IES - TEMP	141,608	230,661	157,537	156,000	154,870	153,896	(1)
· · · · · · · · · · · · · · · · · · ·	MENT RENTAL	0	632	151	1,000	1,000	1,000	0
	SE ALLOWANCES	87	132	177	300	300	300	Õ
	LEUM PRODUCTS	1,197	2,472	2,301	2,000	2,000	2,000	Ŏ
	INE & PROPANE	51,896	65,167	60,886	60,000	68,000	68,000	Ō
3008 DIESEL		27,681	47,100	33,555	38,000	48,000	48,000	Ō
3028 VEHICL		56,704	42,745	45,196	50,000	60,000	60,000	Ŏ
3038 VEHICL		10,852	11,279	11,958	11,000	11,000	11,000	Ö
3039 EQUIPN		88,023	74,519	74,852	85,000	100,000	100,000	Ô
	ECOVERIES	(44,955)	(72,972)	(290)	O	(50,728)	0	•
	COVERIES	(6,484)	(8,060)	(6,253)	(8,430)	(8,430)	(8,682)	3
	RECOVERIES	(1,001)	(13,491)	(11,314)	(4,522)	(4,522)	(4,657)	3
0115 RICOH	RECOVERIES	0	(767)	(104)	0	0	0	_
TOTAL	EXPENSE	385,138	440,733	431,809	453,348	448,490	497,791	11

NOTE:

50-328 PLUMBING EXPENSES

(FORMERLY ELECTRICAL & MECHANICAL)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	ISE							_
0102 SALAR	RIES - TEMP	447,697	374,846	464,171	412,000	512,460	536,865	5 1
0107 EQUIP	MENT RENTAL	0	1,263	302	2,000	2,000	2,000	0 (
0110 EXPEN	ISE ALLOWANCES	131	198	265	500	500	500	0
3017 UNDER	RGROUND SERVICES	85,262	96,620	54,697	65,000	95,000	95,000	0
3019 CONTI	RACTED SERVICES	10,607	6,090	8,133	10,000	10,000	10,000	0
	BING MAINTENANCE	22,960	38,827	35,236	35,000	40,000	40,000	0
3033 BUILD	ING MAINT.	25,513	30,031	25,613	25,000	25,000	25,000	0
3042 FIRE F	PROTECTION	89,930	149,771	113,939	105,000	100,000	100,000	0
3043 KITCH	EN EQUIPMENT	5,341	5,333	7,500	5,000	5,000	5,000	0
3057 WASH	ROOM TRAILERS	13,467	11,444	16,237	17,000	17,000	17,000	0
0112 BOG F	RECOVERIES	(37,550)	(28,162)	(35,897)	(39,000)	(40,522)	(41,048)	1
0113 DEC R	ECOVERIES	(99,516)	(104,399)	(184,617)	(150,628)	(100,268)	(101,571)	1
	RECOVERIES	(105,001)	(29,495)	(78,580)	(80,000)	(79,577)	(80,611)	1
0115 RICOH	RECOVERIES	0	(2,313)	(1,260)	(2,000)	(2,000)	(2,026)	1
	UM RECOVERIES	0	0	0 #	. 0	0	(5,000)	
TOTAL	_ EXPENSE	458,841	550,054	425,738	404,872	584,593	601,109	3

50-329 HVAC EXPENSES (FORMERLY ELECTRICAL & MECHANICAL)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- EXPEN	<u>se</u>							
0102 SALAR	IES - TEMP	526,703	461,853	469,225	513,000	608,712	640,425	5 1
	MENT RENTAL	0	3,158	754	5,000	5,000	5,000	0
	SE ALLOWANCES	131	198	265	500	500	500	ŏ
	RACTED SERVICES	21,214	12,180	16,266	11,000	10,000	10,000	Õ
	MENT MAINTENANCE	51,839	81,541	77,321	50,000	70,000	70,000	Ŏ
	3. & AIR COND.	33,463	8,919	26,619	28,000	30,000	30,000	ō
3033 BUILDI		25,513	30,031	25,613	25,000	25,000	25,000	ō
	OLS & BUILDING AUTOMATION	23,523	26,515	30,953	30,000	30,000	30,000	Õ
	NEQUIPMENT	5,341	5,332	7,500	9,000	9,000	9,000	Ö
	ECOVERIES	(3,414)	(38,375)	(6,090)	(9,533)	(9,533)	(9,656)	1
	COVERIES	(265,375)	(117,200)	(149,535)	(183,000)	(186,630)	(189,056)	1
	RECOVERIES	(3,750)	(34,814)	(3,842)	(16,000)	(19,060)	(19,307)	1
	RECOVERIES	0	(2,857)	(2,734)	(3,000)	(3,000)	(3,039)	1
STADIL	IM RECOVERIES	0	. 0	0 #	0	0	(8,000)	
TOTAL	EXPENSE	415,188	436,480	492,316	459,967	569,989	590,867	4

50-330 IATSE EXPENSES (FORMERLY RENTALS & TECH. SERVICES EXPENSES)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- EXPE				0.500.044	0.407.004	4 000 004	. 2 276 600	14	
•	RIES - TEMP	1,918,039	2,056,600	2,532,344	2,107,004	1,992,004	2,276,609	0	ı
	LIES & GENERAL	1,471	4,519	320	1,000	1,000	1,000		
0107 EQUIP	MENT RENTAL	700	2,736	721	1,000	1,000	1,000	0	
0110 EXPE	NSE ALLOWANCES	87	132	177	300	300	300	0	
3022 EQUIF	MENT MAINT.	18,780	11,185	11,470	14,000	14,000	14,000	0	
0112 BOG	RECOVERIES - IATSE	(743,262)	(542,321)	(536,882)	(500,000)	(487,190)	(501,805)	3	1
0113 DEC R	RECOVERIES - IATSE	(673,342)	(745,035)	(1,100,945)	(736,315)	(736,315)	(758,404)	3	1
	RECOVERIES - IATSE	(288,351)	(333,459)	(368,229)	(350,000)	(347,280)	(357,698)	3	1
	RECOVERIES	0	(251,129)	(359,437)	(366,000)	(266,000)	(373,980)	41	1
	UM RECOVERIES	0	0	0 #) o	(117,500)		
TOTA	LEXPENSE	234,122	203,228	179,539	170,989	171,519	183,522	7	

50-334 CREATIVE SERVICES - SIGN SHOP (FORMERLY RENTALS & TECH. SERVICES EXPENSES)

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7- <u>EXPE</u>	ENSE							
0102 SALA	RIES - TEMP	213,115	226,895	204,281	195,000	193,062	200.809	4 1
0104 SUPF	PLIES & GENERAL	9,038	2,288	3,905	6,300	6.300	6,300	o .
3022 EQUI	PMENT MAINT.	1,680	324	(837)	2,000	2,000	2,000	Ŏ
0112 BOG	RECOVERIES - CREATIVE	(58,325)	(66,521)	(50,819)	(59,000)	(61,800)	(63,654)	3 1
0113 DEC.	RECOVERIES - CREATIVE	(47,321)	(64,006)	(37,473)	(40,143)	(40,143)	(41,347)	3 1
0114 CNEA	A RECOVERIES - CREATIVE	(49,471)	(62,017)	(68,424)	(61,000)	(51,500)	(53,045)	3 1
0115 RICO	H RECOVERIES	0 -	(3,087)	(1,969)	(2,000)	(2,000)	(2,060)	3 1
STAD	DIUM RECOVERIES	0	0	0	0	O O	(2,000)	
TOTA	AL EXPENSE	68,716	33,876	48,665	41,157	45,919	47,003	2

NOTE 1. Includes a wage increase of 3.25% and other recoverables.

50-500 SECURITY SERVICE & COMMUNICATIONS

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase	Notes
7- EXPE	NSE								
0101 SALAF	RIES - PERM	0	0	7,875	480,000	466,589	572,965		1
0102 SALAI	RIES - TEMP	698,019	657,540	849,804	508,000	485,336	886,006	83	1
0104 SUPP	LIES & GENERAL	184	613	419	502	500	500	0	
0107 EQUIF	PMENT RENTALS	4,163	4,985	2,745	5,350	5,350	5,350	0	
0405 MISCE	ELLANEOUS RECOVERIES	0	0	0	(2,000)	0	(5,000)		
1040 MEME	BERSHIPS	0	0	0	650	650	650	0	
1205 UNIFO	DRMS	2,994	2,407	7,657	3,500	3,500	5,000	43	
2504 DEC 8	SHARE OF EXPENSES	(50,004)	(50,004)	(50,004)	(50,000)	(53,045)	(50,000)	(6)	
3025 EQUIP	PMENT MAINT.	28,608	31,317	31,373	35,000	35,000	35,000	0	
0112 BOG F	RECOVERIES	0	(3,043)	(10,176)	(15,000)	(6,000)	(22,000)	267	
0113 DEC F	RECOVERIES	0	(1,502)	(151,537)	(263,500)	(248,500)	(372,000)	50	
0114 CNEA	RECOVERIES	0	0	(4,104)	(5,000)	0	(8,000)		
0115 RICO	H RECOVERIES	0	0	(382)	(2,000)	0	(158,000)		1
STAD	IUM RECOVERIES	0	0	0	0	0	(140,000)		1
TOTA	L EXPENSE	683,964	642,314	683,670	695,502	689,380	750,471	9	_

NOTE 1. The security section has made a proposal to supply security services to MLSE for the two properties that it manages and the anticipated recoveries are reflected in the 2007 budget.

THE BOARD OF GOVERNORS OF EXHIBITION PLACE DIRECT ENERGY CENTRE SUMMARY

		-			2006			
PAGE	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	
	REVENUE							
	RENTAL INCOME - SHOWS	6,301,660	5,470,060	6,274,533	5,920,500	5,889,211	6,686,012	14
	RENTAL INCOME - RAWF	67,834	839,407	772,094	822,202	846,952	829,702	(2)
	ELECTRICAL SERVICES	1,607,653	1,451,702	1,825,522	1,617,778	1,591,011	1,907,335	20
	CATERING CONCESSIONS	1,062,936	1,160,046	1,227,224	1,330,000	1,300,492	1,302,980	0
	SHOW SERVICES	2,817,588	3,194,171	3,953,110	3,135,795	2,708,169	2,948,557	9
59	TELECOMMUNICATION	435,965	464,914	504,332	452,000	432,442	486,057	12
60	ADVERTISING & SPONSORSHIP - NET	273,952	187,710	144,753	145,000	154,009	154,009	0
62	OFFICIAL SUPPLIER	153,463	136,071	145,559	82,000	81,378	101,000	24
62	ABM COMMISIONS	46,939	61,110	234,475	107,000	120,728	121,000	0
62	INTEREST AND OTHER INCOME	126,593	100,378	92,302	126,000	113,620	125,415	10
	TOTAL REVENUE	12,894,583	13,065,569	15,173,904	13,738,275	13,238,012	14,662,067	11
	EXPENSES							
	DIRECT SHOW COSTS - PMD	608,361	587,148	608,061	461,000	443,915	481,632	8
	ELECTRICAL SERVICES	764,427	799,266	958,309	889,778	875,056	1,052,771	20
	SHOW SERVICES	1,944,715	2,012,821	2,712,173	2,069,295	1,760,310	1,971,492	12
59	TELECOMMUNICATION/INFORMATION SYST	477,894	472,947	501,583	446,400	434,988	454,697	5
61	EXECUTIVE	488,014	529,825	557,475	588,083	577,485	631,117	9
62	FINANCE	994,184	1,090,575	1,072,296	1,006,099	948,387	948,959	Ö
	MANAGEMENT FEE - BASE	339,169	347,222	352,500	359,167	358,333	366,111	2
63	MARKETING	586,307	726,114	748,780	819,080	847,175	928,862	10
65	DIRECT OPERATING COSTS	4,109,521	4,312,960	4,892,567	4,865,873	4,803,086	5,294,480	10
64	OPERATIONS	677,283	679,287	705,117	732,030	700,464	738,518	5
	EVENT SERVICES EXPENSE RECOVERIES & EX - PLACE ADJ.	1,203,834	1,234,264	1,256,270	1,348,665	1,346,216	1,382,866	3
	CNE DIRECT OPER, COSTS	(385,357)	(422,777)	(484,017)	(525,000)	(522,963)	(522,673)	(0)
	EVENT SERVICE STAFF	(61,550)	(54,900)	(35,000)	(36,000)	(36,000)	(37,170)	(0) 3
	EX- PLACE TELECOM REMITTANCES	69,000	69,000	69,000	75,000	75,000	75,000	0
	CENTREPLATE	(151,097)	(93,393)	(106,419)	(108,000)	(115,055)	(108,805)	
	COST RECOVERIES - MOLSON	0	(28,000)	(26,386)	(35,000)	(35,000)	(38,500)	(5) 10
	COST RECOVERIES - MLSE/RICOH	Ö	(20,000,	(120,318)	(96,000)	(96,026)	(96,026)	0
	RAWF-RENT HALL C DELETION	ŏ	89,796	(120,010)	(50,550)	(50,020)	(90,020)	U
	RAWF-SHOW SERVICES BOARD REDUCTION	Ō	130,000	ő	ō	Ö	0	
	Y2003 RAWF CONTRIBUTION	Ō	132,412	ŏ	ŏ	0	0	
	TOTAL EXPENSES	11,664,705	12,614,567	13,661,991	12,860,470	12,365,371	13,523,331	9
	NET INCOME before Mark Up & Incentive M'gt. F	1,229,878	451,002	1,511,913	877,805	872,641	1,138,736	30
	•							30
	MANAGEMENT INCENTIVE FEE EX - PLACE 12% MARK- UP	0 277,580	35,094 295,298	20,314 366,647	0 337,000	0 336,642	48,029 349,127	4
	NET INCOME EXCLUDING RICOH COLISEUN_	952,298	120,610	1,124,952	540,805	535,999	741,580	38
	RICOH COLISEUM CONTRIBUTION							
	RENTAL - GROUNDS LEASE (FROM JULY 20)	0	271,336	180,607	353 000	355 07F	250 000	(4)
	RICOH EVENTS - NET(JULY-DEC 2005)	0	(27,553)	114,071	353,000	355,975	350,808	(1)
	BOARD MANAGEMENT FEE	37,500	(27,553) 150,000	114,071	0	0	0	
	COST RECOVERY - DEC SALARY ALLOCATIC	160,881	698,798	0	0	0	0 0	
	RICOH COLISEUM CONTRIBUTION	198,381	1,092,581	294,678	353,000	355,975	350,808	(1)
	ADJUSTED NET INCOME(LOSS)	1,150,679	1,213,191	1,419,630	893,805	804 074		
		1,100,010	1,210,101	1,410,000	000,000	891,974	1,092,388	22

DIRECT ENERGY CENTRE

8500 - TELECOMMUNICATIONS

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increas
EVDI	ENSES							
	ARIES ADMINISTRATION	152,434	130,180	161,244	135,000	126,638	143,362	13 1
	PORARY WAGES	27,290	38,994	22,432	10,000	10,000	10,000	0
	LOYEE BENEFITS	29,815	24,601	31,488	37,800	36,298	40,390	11
	TRACTED SERVICES	57,695	43,756	40,777	52,000	49,952	48,845	(2)
8211 TRA		1,714	0	0	2,000	2,000	2,000	0
8215 DUE	S & SUBSCRIPTION	318	524	415	550	550	550	0
	CELLANEOUS EXPENSES	1,832	3,013	2,746	4,500	2,500	2,500	0
	IPUTER EQUIPMENT	13,924	31,047	6,871	6,500	4,500	4,500	0
	FESSIONAL FEES	126	0	0	0	0	0	
	LL EQUIPMENT/SOFTWARE	3,262	87	4,095	6,000	6,000	6,000	0
	TENANCE AGREEMTS.	32,254	31,387	36,018	26,000	24,500	24,500	0
8455 UNIF		326	265	97	500	500	500	0
8475 TELE	ECOM CABLING & FIXTURES	12,074	11,487	37,000	16,000	14,000	14,000	0
8531 PRI		0	136	0	450	450	450	0
8532 OFF	ICE SUPPLIES	1,450	2,330	2,029	1,000	1,000	1,000	0
8540 POS	TAGE & COURIER '	74	20	68	100	100	100	0
	EPHONE TRUNK & PSTN	143,306	155,120	156,303	148,000	156,000	156,000	0
TOT	AL EXPENSES	477,894	472,947	501,583	446,400	434,988	454,697	5
NOTE 1. In	cludes a 3.25% wage increase.							
	,							
REV	<u>'ENUE</u>				•			
4095 TEL	ECOMM	242,901	398,179	297,600	247,000	234,842	260,457	11
	ECOMM - EX-PLACE	69,000	69,000	69,000		75,000	75,000	0
	EPHONE RECOVERIES	124,064	145,498	137,732	130,000	122,600	150,600	23
тот	AL REVENUE	435,965	612,677	504,332	452,000	432,442	486,057	12
NET	INCOME (LOSS)	(41,929)	139,730	2,749	5,600	(2,546)	31,360	

7300 - ADVERTISING AND SPONSORSHIP

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
7090 PRODI 7092 ADMIN 7095 COMM	UCTION IISTRATIVE	8,390 49,409 38,880	0 59,402 19,600	0 64,309 8,740	0 64,000 9,000	11,000 54,000 18,188	11,000 54,000 18,188	0 0
TOTAL	EXPENSES	96,679	79,002	73,049	73,000	83,188	83,188	0 .
7080 REVEN	NUE	370,630	266,712	217,802	218,000	237,197	237,197	0
NET IN	NCOME (LOSS)	273,952	187,710	144,753	145,000	154,009	154,009	0

8001 - EXECUTIVE EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
EXPE	NSFS						i - 2	
8001 SALAF		306,773	316,711	336,220	340,436	340,436	351,461	3
++	S - PART TIME	241	8,426	0	2,000	2,000	2,000	0
8102 BENEI		47,206	53,748	56,410	81,100	81,102	82,763	2
• · · · · · · · · · · · · · · · · · · ·	BANK CONTRIBUTIONS	15,240	15,240	15,240	15,240	15,240	15,240	0
8211 TRAV		. 0	7,644	5,217	10,000	10,000	10,000	0
	S & ENTERTAINMENT	1,255	1,672	928	3,600	3,600	3,600	0
8214 MEET	INGS AND CONVNTNS	1,340	3,058	6,717	7,000	7,000	7,000	0
8215 DUES	& SUBSCRIPTIONS	15,677	9,459	9,867	9,750	9,750	9,750	0
8216 TRAIN	IING	6,886	10,400	7,155	20,000	20,000	20,000	0
	ELLANEOUS EXPENSES	7,912	7,054	4,341	3,500	2,900	3,100	7
8225 LEGA	AL FEES	45,866	60,254	77,552	50,000	40,000	50,000	25
8228 PROF	ESSIONAL FEES	1,075	0	895	4,500	4,500	4,500	0
8237 MARK	ETING DEVELOPMENT	0	0	0	. 0	0	30,000	100
8249 SMAL	L EQUIPMENT	6,036	106	193	1,000	1,000	1,000	0
8261 EQUIF	PMENT RENTAL	1,763	7,828	729	3,400	3,400	3,400	0
8531 PRINT	ING & STATIONERY	0	0	0	500	500	500	0
	E SUPPLIES	8,729	3,343	11,353	9,500	9,500	9,500	0
8540 COUR	RIER & POSTAGE	663	623	161	850	850	800	(6)
8575 TELEF	PHONE	905	1,161	702	1,200	1,200	1,200	0
	RACTED SERVICES	20,446	23,098	23,795	24,507	24,507	25,303	3
TOTA	L EXPENSES	488,014	529,825	557,475	588,083	577,485	631,117	9

8002 - FINANCE DEPARTMENT

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
EXPENSI	ES							
7148 LABOUR	ALLOCATED	28,477	30,625	31,140	32,079	32,079	33,122	3
8001 SALARIE	S - ADMIN	420,764	500,128	493,921	450,000	472,827	488,194	3 1
8002 SALARIE	S - TEMPORARY	. 0	0	8,507	0	0	400,134	3 1
8102 BENEFIT	S	72,953	107,714	112,326	133,000	135,527	137,542	1
GAPPING	•	0	0	0	0	(90,067)	(90,067)	Ö
8204 OTHER C	CONTRACTED SERVICES	24,219	24,978	25,728	26,504	26,506	27,365	3
8211 TRAVEL		2,408	0	555	3,000	3,000	3,000	0
8212 MEALS &	ENTERTAINMENT	21	58	0	400	400	400	0
8214 MEETING	SS AND CONVNTNS	1,303	70	939	1,800	1,800	1,800	0
	SUBSCRIPTIONS	671	1,300	278	2,000	2,000	2,000	0
8219 PAYROLL	PROCESSING	6,250	6,222	6,613	5,916	5,915	•	3
8220 COMPUT		12,825	12,814	13,068	13,500	13,500	6,109	ა 0
8225 AUDIT FE	ES	9,602	9,900	11,607	10,000	•	13,500	-
8228 PROFESS	SIONAL FEES	1,540	0,000	1,745	2,550	10,000	10,000	0
	CARD DISCOUNTS	41,514	42,995	46,355	45,000	2,550	2,550	0
8249 SMALL E	· · · · · · · · · · · · · · · · · · ·	41,014	42,333 Ò	40,333	45,000 600	45,000	45,000	0
8501 BAD DEB		5,271	56,207	18,612		600	600	0
	RVICE CHARGES	733	643	983	16,000	18,000	18,000	0
	ICE - GENERAL LIABILITY	192,896	145,251	114,415	1,200	1,200	1,200	0
8507 INSURAN		81,000	75,000	•	135,000	140,000	133,000	(5)
8520 INSURAN		9,186	75,000 11,104	60,000	92,200	92,200	81,894	(11)
	& STATIONERY	9,100	722	8,616 693	10,000	10,000	10,000	0
8532 OFFICE S		6,459			750	750	750	0
8540 POSTAGE			17,611	1,214	5,000	5,000	5,000	0
8575 TELEPHO		1,423	1,625	1,479	1,800	1,800	1,800	0
	ATION - EQUIPMENT	2,118	2,813	2,560	2,200	2,200	2,200	0
8103 VACATIO		60,794	27,093	19,063	15,600	15,600	14,000	(10)
8104 SICK BEN		11,757	15,702	19,199	0	0	0	
6104 SICK BEIN	IETH 3	0	0	72,680	Đ	0	0	
TOTAL EX	(PENSES	994,184	1,090,575	1,072,296	1,006,099	948,387	948,959	0
REVENUE								
7800 INTEREST	T INCOME	126,593	103,446	92,302	126,000	113,620	125,415	10
7825 MISCELAN	NEOUS INCOME	0	58,042	02,002	120,000	2,500	2,500	0
ABM COM	MISSIONS	ō	' 0	234,475	107,000	118,228	118,500	0
7829 OFFICIAL	SUPPLIER	200,402	136,071	145,559	82,000	81,378	101,000	24
		326,995	297,559	472 226	, , , , , , , , , , , , , , , , , , ,			
		320,333	291,009	472,336	315,000	315,726	347,415	10
NET PRO	FIT (LOSS)	(667,189)	(793,016)	(599,960)	(691,099)	(632,661)	(601,544)	(5)

8003 - MARKETING EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%increase Notes
EXPEN	<u>SES</u>							
8001 SALAR	IES - ADMIN.	369,794	475,682	458,693	418,000	438,945	453,268	3 1
8102 BENEF	ITS	61,781	65,150	74,839	87,780	89,930	92,294	3
8211 TRAVE	L	1,441	2,534	1,080	0	5,000	5,000	0
8212 MEALS	& ENTERTAINMENT	1,861	(58)	0	0	0	0	
8214 MEETIN	NGS AND CONVNTNS	16,827	24,399	44,610	57,000	57,000	57,000	0
8215 DUES 8	& SUBSCRIPTIONS	31,724	4,870	12,525	29,000	29,000	29,000	0
8219 MISCEI	LLANEOUS EXPENSES	2,280	4,451	5,794	6,000	6,000	6,000	0
8232 ADVER	TISING	69,692	84,236	94,341	105,000	105,000	105,000	0
8235 CORPO	DRATE ADVERTISING	12,739	36,383	33,648	50,000	50,000	50,000	0
8236 MEDIA	/ PUBLIC RELATIONS	0	0	791	5,000	5,000	5,000	0
8248 RESOL	JRCE MATERIALS	6,107	4,054	6,195	45,000	45,000	45,000	0
8532 OFFICE	E SUPPLIES	3,924	12,206	8,736	8,000	8,000	8,000	0
8540 POSTA	GE & COURIER	4,404	5,603	4,134	5,000	5,000	5,000	0
8575 TELEP	HONE	3,733	6,604	3,394	3,300	3,300	3,300	0
MARKE	ETING FEE SMG	0	0	0 .	0	0	65,000	
TOTAL	EXPENSES	586,307	726,114	748,780	819,080	847,175	928,862	10
REVEN	<u>IUE</u>							
7825 MISCE	LLANEOUS INCOME	0	0	0	0	0	0	
NET IN	COME (LOSS)	(586,307)	(726,114)	(748,780)	(819,080)	(847,175)	(928,862)	10

8005 - OPERATIONS EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%increase Notes
EXPEN	<u>ISES</u>							
8001 SALAR	RIES - ADMIN	576,237	570,333	586,701	582,000	553,678	585,001	6 1
8002 SALAR	IES - TEMPORARY	0	0	4,777	0	0	0	
8102 BENEF	TITS	89,482	101,120	104,666	139,680	136,461	143,142	5
8211 TRAVE	iL .	3,822	1,260	2,248	4,500	4,500	4,500	Ŏ
8212 MEALS	& ENTERTAINMENT	1,167	388	450	0	Ó	0	•
8214 MEETI	NG & CONVENTIONS	3,884	2,576	2,940	3,000	3,000	3,000	0
8215 DUES	& SUBSCRIPTION	1,820	2,415	2,131	2,100	2,100	2,100	Ō
8219 MISC.	EXPENSE	. 0	1,060	773	450	450	450	0
8532 OFFICI	E SUPPLIES	668	0	0	0	0	0	_
8540 POSTA	GE & COURIER	203	135	431	300	275	325	18
TOTAL	. EXPENSES	677,283	679,287	705,117	732,030	700,464	738,518	5

8015 - DIRECT OPERATING COSTS

		00.0 2						an.
ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
EXPEN	<u>ISES</u>				•			
UTILIT	TES	2,151,778	2,328,174	2,590,477	2,456,762	2,501,792	2,714,211	8
ENGIN	EERING & MAINTENANCE	4,313	5,343	5,790	6,448	4,000	4,000	0
BUILD	ING CONTROL CENTRE	185,468	147,262	162,132	183,416	188,000	204,500	9
SECU	RITY	298,094	295,446	328,483	392,491	387,857	436,446	13
CLEAN	IING	243,887	269,778	292,189	320,859	304,591	335,470	10
ELECT	RICAL	207,272	201,121	261,545	225,973	194,000	229,000	18
ELEVA	TOR / ESCALATORS	107,916	102,206	121,886	105,803	107,000	115,504	8
HVAC		215,768	250,615	241,167	291,601	290,400	349,400	20
FIRE P	ROTECTION	105,493	110,719	111,532	116,658	115,500	118,500	3
BUILD	ING REPAIR / MAINT.	178,613	210,958	290,476	305,210	251,060	297,009	18
LANDS	SCAPING	95,019	88,567	95,803	85,667	85,025	90,642	7
SNOW	REMOVAL	35,487	28,103	51,487	33,967	52,250	53,600	3
RECVI	NG AND LDNG DOCK	76,521	95,439	98,013	103,740	93,811	98,701	5
DECO	RATING & IMPRVMNTS	73,186	70,680	92,721	99,609	98,500	103,448	5
PLUME	BING REPAIRS & MAINTENANCE	95,783	60,391	106,456	94,899	91,800	104,800	14
RECO\	VERABLE & GENERAL	34,923	48,158	42,410	42,770	37,500	39,249	5
TOTAL	. EXPENSES	4,109,521	4,312,960	4,892,567	4,865,873	4,803,086	5,294,480	10

ENERGY EFFICIENCY DEBT

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase
EXPE	<u>vses</u>							
TRIGE	NERATION PROJECT	0	0	0	0	0	428,126	
LIGHT	ING RETROFIT	0	0	0	. 0	0	123,777	
ENER	GY INITIATIVE SAVINGS	0	0	0	0	0	(350,000)	
TOTAL	EXPENSES	0	0	0	0	0	201,903	

8007 - EVENT SERVICES EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
EXPE	NSES							
	RIES - ADMIN	966,034	931,637	945,180	982,000	981,090	1,012,880	3 1
8002 WAGE	S - TEMP	32,843	42,202	62,426	51,465	51,465	51,269	(0)
8102 BENE	FITS	162,080	215,761	211,760	268,500	268,461	272,817	2
8211 TRAV	EL	2,248	1,517	476	2,700	2,700	2,700	0
	S & ENTERTAINMENT	3,968	964	466	1,700	1,700	1,800	6
8214 MEET	INGS AND CONVNTNS	7,230	2,549	4,911	4,800	4,800 .	4,800	0
8215 DUES	& SUBSCRIPTIONS	1,264	880	1,041	2,000	2,000	2,000	0
8219 MISC	ELLANEOUS EXPENSES	2,088	1,353	1,217	2,500	2,500	2,500	0
8249 SMAL	L EQUIPMENT	27	0	0	1,000	1,000	1,100	10
8401 BUSIN	IESS CENTRE EXPENSES	0	0	0	0	0	1,000	_
8455 UNIFO	DRMS .	3,293	2,970	1,757	3,400	3,400	3,400	0
8531 PRINT	ING & STATIONERY	0	115	0	2,600	2,600	2,600	0
8532 OFFIC	E SUPPLIES	8,181	15,618	13,862	9,000	9,000	9,500	6
8540 POST	AGE & COURIER	528	964	412	500	500	500	0
8575 TELEI	PHONE	14,050	17,734	12,762	16,500	15,000	14,000	(7)
TOTA	L EXPENSES	1,203,834	1,234,264	1,256,270	1,348,665	1,346,216	1,382,866	3
·		-		***************************************				
	VERIES	04 550	E4 000	25 000	36.000	36,000	37,170	3
, EXP F	RECOVERIES. CO-ORD.	61,550	54,900	35,000	30,000	30,000	31,110	
NET F	PROFIT (LOSS)	(1,142,284)	(1,179,364)	(1,221,270)	(1,312,665)	(1,310,216)	(1,345,696)	3

THE BOARD OF GOVERNORS OF EXHIBITION PLACE NATIONAL SOCCER STADIUM SUMMARY

PAGE	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
				,				
69 REVE	NUE	0	0	0	0	0	3,642,456	
70 EXPE	NSES	0	0	0	0	0	3,642,423	
	NGS(LOSS) BEFORE INTEREST, TAXES PRECIATION & AMMORTIZATION(EBITI_	. 0	0	0	0	0	33	

NATIONAL SOCCER STADIUM

REVENUES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
REVE	<u>NUES</u>							
CSA S	OCCER USAGE FEE	0	0	0	0	0	166,320	
MLS L	ISAGE FEE	0	0	. 0	0	0	300,000	
EVEN'	T RENTAL FEE	0	0	0	0	G '	60,000	
FIFA U	J20 TOURNAMENT	0	0	0	0	0	330,750	
OTHE	R USAGE FEES	0	0	0	0	0	200,000	
CLUB	SEATS	0	0	0	0	0	82,500	
FACIL	ITY USER FEE	0	0	0	0	0	258,675	
CORP	ORATE SPONSORS (TOTAL)	0	0	0	0	0	550,000	
	RENTAL	0	0	0	0	0	356,400	
F&B E	BITDA (INCL. FIFA U20)	0	0	0	0	0	971,250	
	F&B EBITDA	0	. 0	0	0	0	21,773	
MERC	HANDISE EBITDA (INCL. FIFA U20)	0	0	0	0	0	77,288	
	NING LABOUR RECOVERY	0	0	0	0	0	150,000	
	RECOVERABLE	0	0	0	0	0	117,500	
TOTA	L STADIUM REVENUES	0	0	0	0	0	3,642,456	

NATIONAL SOCCER STADIUM

EXPENSES

ACTV	ACCOUNT NAME	2003 ACTUAL	2004 ACTUAL	2005 ACTUAL	2006 PROJECTED ACTUAL	2006 BUDGET	2007 BUDGET	%Increase Notes
EXPE	NSES .			·			•	
PERS	ONNEL COSTS - SALARIES	0	0	0	0	0	622,400	
PERS	ONNEL COSTS - BENEFITS	0	0	Ō	Ō	ō	154,647	
WAG	ES - CLEANING	0	0	0	0	Ō	192,500	
WAG	ES - CLEANING (RECOVERABLE)	0	0	0	0	0	150,000	
WAG	ES - LABOUR	0	0	0 :	0	0	42,500	
WAG	ES - ELECTRICAL	0	0	0	0	0	35,000	
WAG	ES - CARPENTRY	0	0	0	0	0	20,000	
	ES - PAINTING	0	0	0	0	0	13,000	
	ES - PLUMBING	0	0	0	0	0	5,000	
WAGE	ES - HVAC	0	0	0	0	0	8,000	
WAGE	ES - CREATIVE	0	.0	0	0	0	2,000	
WAGE	ES - IATSE (RECOVERABLE)	0	0	0	0	0	117,500	
	S - SECURITY	0	0	0	0	0	140,000	
	PHONE	0	0	0	0	0	20,382	
	TICKETS	0	0	0	0	0	54,000	
	LIES & EQUIPMENT	0	0	0	0	0	71,000	
	ERIZATION - NON LABOUR	0	0	0	0	0	75,000	
	ING FEES	0	0	0	0	0	50,000	
HYDR	O -ELECTRICITY	0	0	0	0	0	228,023	
NATU	RAL GAS	0	. 0	0	0	0	65,000	
	R & SEWAGE	0	0	0	0	0	61,528	
	ENANCE & EQUIPMENT	0	0	0	0	0	200,000	
	. & PROFESSIONAL FEES	0	0	0	0	0	75,000	
INSUF		0	0	0	0	0	250,000	
	IUM SERVICE COST	0	0	0	0	0	50,000	
INFOR	MATION TECHNOLOGY COST	0	0	0	0	0	40,000	
OTHE	२	0	0	0	0	0	49,943	
CAP. E	EX. RESERVE FUNDING	. 0	0	0	0	. 0	400,000	
MLSE	MANANGEMENT FEES	0	0	0	0	0	200,000	
GRAN	D OPENING EXPENSES	0	0	0	. 0	Ō	250,000	
PROP	ERTY TAXES	. 0	0	0	0	0	0	
TOTAL	. SADIUM EXPENSES	0	0	0	0	0	3,642,423	