

Management Report – First Quarter 2007

### **Executive Summary**

- Net operating loss for Exhibition Place and Direct Energy Centre combined for the quarter ending March 31, 2007 was (\$651,294) compared to a budgeted loss of (\$931,181) for a favourable variance of \$ 279,887.
- During this quarter the Sales & Marketing team secured 14 new events for 2007, increasing our total to 36.
- Several cultural events occurred in February including the Vietnamese Tet Festival, Toronto Celebrates Lunar New Year and the Tibetan New Year.
- Centreplate is converting packaging into compostable products and its implementation includes creating some very detailed signage discussing the project and how it works for potential guests and partners. The catering sales team has also built a very strong May and June for 2007 as well as strong sales in September through December.

2007 Major	Objectives
Objective	Results to Date
<ul><li>Ensure Smooth Transition to Reorganized Structure</li></ul>	<ul> <li>Ongoing with a spirit of co-operation and teamwork</li> </ul>
<ul> <li>Maintain Outstanding Customer</li> <li>Service Delivery</li> </ul>	<ul> <li>Surveyed Boat Show and National Home Show and results are being compiled</li> </ul>
<ul> <li>Promote Safety in the Workplace at All Levels</li> </ul>	■ Training is ongoing
<ul> <li>Finalize Conference Centre Project &amp; Begin Construction</li> </ul>	<ul> <li>Visioning and User Meeting</li> <li>Project Manager and architect retained</li> </ul>
<ul> <li>Successfully Open/Operate National Soccer Stadium</li> </ul>	■ On track
<ul> <li>Promote Green Initiatives &amp; Finalize</li> <li>2010 Plan</li> </ul>	<ul> <li>Hosted a site tour and held discussions with the Michigan Coalition Team on recycling.</li> </ul>
Develop Community Use of Grounds	<ul> <li>Organized a job fair with Learning         Enrichment Foundation and Youth         Innovations, City of Toronto         Numerous community festivals     </li> </ul>
Meet or Exceed all Budget Projections	On target to Exceed

### March Financials Exhibition Place and Direct Energy Centre

Consolidated Results

Net operating loss for Exhibition Place and Direct Energy Centre combined was the month ended March 31, 2007 was (\$651,294) compared to a budgeted loss of (\$931,181) for a favourable variance of \$279,887.

### Direct Energy Centre

Net Operating Income for Direct Energy Centre for the three month ending March 31, 2007 was \$623,870 compared to a budget of \$520,367 for a favourable variance of \$103,503.

- Rental income was \$2,342,714 compared to a budget of \$2,409,404 for an unfavourable variance of (\$66,690) mainly due to the timing of new business.
- Electrical services of \$197,857 were on budget favourable by \$1,494.
- Direct and indirect expenses are favourable to budget by \$169,801 as a result of savings from lower building operations costs and timing of marketing expenditures.
- Food & Beverage concessions of \$395,682 are unfavourable to budget by (\$86,222) due to timing in bookings of corporate events. A number of high end events are scheduled for the summer months which will assist in reducing the variance.
- Telecommunications income at \$110,602 is favourable to budget by \$1,517.
- Show services from third party billings were up by \$37,911 with corresponding increase in expenses of \$27,343 for a net favourable variance of \$10,568 mainly due additional technical requirements for the Interior Design show which was offset by lower demand from the Boat Show due to reduction of a feature exhibit.

Direct Energy Centre accounts receivable as at March 31, 2007 was \$2,011,758 consisting mainly of:

- \$556,920 owed as contractual deposits for future events, of which \$65,198 (12%) has been received as of April 16, 2007.
- \$356,614 from Coliseum partners and sub-contractors for Arena-related project and lease costs from 2004, total periodic payments received since July 2005 is now at \$683,646; balance to be covered from arbitration award which the City is holding
- \$582,903 for services on completed events, of which \$32,910 is for the RAWF. The remaining balance is for recent show services provided. Amount received from other customers as of April 16, 2007 is \$165,341.
- \$241,555 of Food & Beverage Concessions is owed by Centerplate, contractually due on the 25th of the following month.
- \$85,514 for accounts with City Legal; amount fully provided for as a bad debt in the financial statements.
- \$72,345 owed for sponsorship arrangement of which \$35,775 has been received as of April 17, 2007.

### Exhibition Place

Net Operating loss for Exhibition Place for the month ending March 31, 2007 was (\$1,168,694) compared to a budgeted loss of \$(1,420,570) for a favourable variance of \$251,877.

- Parking revenues at \$1,412,819 is favourable to budget by \$69,319 due to additional revenues from trade and consumer events within the Direct Energy Centre, and additional revenues from Exhibition Place tenants operations mainly from Liberty Grand. In addition parking expenses are also down by \$10,777 for a total positive variance of \$80,096
- Rental income at \$241,021 is favourable to budget by \$7,145

- Show services from third party billings were up by \$310,034 with corresponding increase in expenses of \$281,478 for a net favourable variance of \$28,556 mainly due additional technical requirements from events.
- Indirect expenses are favourable to budget by \$129,986 as a result of savings from vacancy for the first quarter in the sales department; lower snow cleaning costs; lower utility costs for the Better Living Centre due to shut down of gas meters and energy management initiatives; and lower wage costs for various trades due to efficiency in planning and scheduling which has basically resulted in minimal or no overtime work.

Exhibition Place accounts receivable for the month ending March 31, 2007 was \$2,168,412 consisting mainly of:

- \$1,229,156 owed by tenants of which \$250,212 (20%) has been received as of April 16, 2007; balance include \$584,035 (48%) which is owed by Coliseum partners and subcontractors for Arena related projects which will be covered in full from the arbitration award which the City is holding.
- \$742,275 from the Direct Energy Centre for payroll, shared services and utility billings of which all has been received as of April 16, 2007.
- \$25,878 for show services on completed events of which \$13,118 has been received as of April 16, 2007.
- \$41,613 owed as contractual deposits for future events.
- \$39,440 owed from Show Management for parking passes.

### Sales and Marketing

March Sales Efforts

During this period, our Sales & Marketing team secured 14 new events for 2007, increasing our total to 36. The events are categorized as follows:

- 7 consumer shows
- 2 trade show
- 6 special events/film or photo shoots
- 4 conferences
- 17 meetings/exams/charity events/other

### First Quarter Summary

During the first quarter, our sales team conducted the following:

- partnered with Tourism Toronto and participated in the 2007 PCMA Conference, as well as two Corporate Sales missions.
- attended CAEM monthly association sessions including Life Safety and CEM courses
- partnered with Centerplate to participate in the 2007 BizBash TO Event Style show which was held March 6-7 in Heritage Court.
- Interviews were held this month to fill the Senior Account Executive position. An offer has been extended to the selected candidate.

New events held during this quarter included: Vietnamese TET Festival, Stormtech Meeting, Rack Attack - Canada's Lacrosse Show, Toronto FC - All for One Commercial Film Shoot,

Tibetan New Year Celebration, From the Ground Up TV Series Shoot, Juicy Fruit Photo Shoot and TSSA Training Session and Franco Expo.

### **Business Travel**

In February, members of our Sales team attended sales missions including: Tourism Toronto – CSAE NCR Tete-a-Tete 2007 Annual Showcase in Ottawa, Tourism Toronto Sales Mission for Montreal/Ottawa/Kingston Corporate and the Experient Sales Mission in Atlantic City with SMG.

The Montreal/Ottawa/Kingston Corporate Sales Mission is designed to sell the Direct Energy Centre as a destination for corporate meetings and create awareness of our facility. In total fifty points of contact were made at the trade show with 16 follow-up office visits.

Experient is one of the top meeting management companies in North America. Though their primary market is in the U.S., they are expanding into Canada. Using our SMG partnership, we were permitted participation in this private CVB Sales event. By developing our relationship with Experient Account Managers we will further our development in reaching the U.S. Association market an important target for the conference centre.

In March, Director of Sales & Marketing, Laura Purdy attended the annual Society of Independent Show Organizers conference. It is attended by senior level industry representatives who organize for-profit trade and consumer shows. Direct Energy Centre sponsored the "Greening of Tradeshows" session, where Laura Purdy participated as a speaker.

### **Upcoming Business Travel**

In April and May a member of our sales team will participate in a sales mission to Chicago and Washington, D.C. with Tourism Toronto. A follow-up report will be included in the May summary.

### Publicity

Publicity and media coverage during this quarter included coverage in the <u>Toronto Star</u> announcing the \$29 million renovation of the Automotive Building into a "Class A" Conference Centre.

<u>The Atmospheric</u>, the newsletter of the Toronto Atmospheric Fund announced that on March 7<sup>th</sup> Canada's first municipal trigeneration system was launched at Exhibition Place. The innovative system combines electricity generation with heat and cooling production. When fully operational the system will meet 30 percent of its energy needs, save \$30 million in energy costs over time and reduce greenhouse gas emissions by 7,400 tones annually.

The Sales and Marketing department liaised with Tabia and greenTbiz in the planning of the successful LED launch, held on February 28<sup>th</sup>. A feature article on the pilot program appeared in the <u>Toronto Star</u> on March 3<sup>rd</sup>.

### **Supplementary Information**

### **Event Management Services**

During the first quarter of 2007, Event Co-ordinators were involved in the following events:

JANU	JARY
Trade/Consumer Events	Other Events
<ul> <li>Franchise &amp; Business Opportunities         Show</li> <li>Toronto International Boat Show</li> <li>National Bridal Show</li> <li>Speedorama</li> </ul>	<ul> <li>TPS Mounted Unit</li> <li>TD Visa Photo Stills Shoot</li> <li>Toyota Industrial Equipment Meeting</li> <li>CAEM Luncheon</li> <li>Board of Governors of Exhibition Place Meeting</li> <li>National Packaging Competition</li> <li>AHL All Star Launch</li> <li>We Will Rock You Stage Rehearsals</li> </ul>
FEB	RUARY
Trade/Consumer Events	Other Events
<ul> <li>CSCEX</li> <li>Vietnamese Tet Festival</li> <li>PPA</li> <li>Toronto Celebrates Lunar New Year Festival</li> <li>Tibetan New Year</li> <li>Interior Design Show</li> </ul>	<ul> <li>Integrated Auto Car Detailing</li> <li>LA Detail Vehicle Prep &amp; Storage</li> <li>Stormtech Staff Meeting</li> <li>Commercial Film Shoot</li> <li>Rack Attack 2007</li> <li>From the Ground Up Photo Shoot (with Interior Design Show)</li> <li>TABIA Program Launch &amp; Media Release</li> </ul>
M	ARCH
Trade/Consumer Events	Other Events
<ul> <li>British Isle Show</li> <li>Toronto International Bicycle Show</li> <li>BizBash</li> <li>Wizard World</li> <li>Toronto Sportsmen's Shows</li> <li>National Motorcycle Show</li> <li>One of a Kind Spring Craft Show</li> <li>Franco Expo</li> </ul>	<ul> <li>Achilles Track Club 5k Walk</li> <li>CGA Exams</li> <li>TSSA Training Session</li> <li>Streetbuds Ball Hockey</li> <li>Boy Scouts Campout</li> </ul>

Direct Energy Centre once again hosted the CAEM Luncheon and Educational Session. This event focused on security awareness, fire safety planning and the requirements for exhibition events and was attended by show Industry professionals, and once again proved a success. Several complimentary remarks were made about the food service.

During February several cultural events occurred including the Vietnamese Tet Festival, Toronto Celebrates Lunar New Year and the Tibetan New Year. Staff worked with RCM Technologies to bring building occupancy to a higher level for the Vietnamese Tet Festival as a very high attendance was expected. Toronto Celebrates Lunar New Year counted the Prime Minister among its distinguished guests. Staff worked closely with the show managers to help keep costs within their budgets. CSEX and PPA were both smooth with no issues to report. The Interior Design Show hired a consultant to obtain building permits for the feature house, and provide specifications for the chandelier while XMOL was hired to oversee safety issues.

During the month of March, Toronto Sportsmen's Show attendance was good. The National Motorcycle Show was also very well attended. The One of a Kind Spring Craft Show was excellent from an operational viewpoint. Show management was satisfied. Franco Expo was cancelled by the promoter on the first day of the event.

### **Parking**

Parking staff worked with Capital Works to prepare Lot G for reconstruction in early March. Staff also worked with Security to distribute new parking pass cards for the Direct Energy Centre garage. The new card access system provides enhanced control over garage entry when the entrance is unmanned.

Management and Supervisory staff, including unionized forepersons, attended a half-day Health and Safety Awareness course. The course highlighted the responsibilities and rights of all employees in the workplace, under the Occupational Health and Safety Act.

### **Exhibitor Services**

The Exhibitor Services Supervisor worked with Parking Services to take over the administration and processing of all exhibitor parking pass sales expected to be fully implemented in the second quarter. Additionally this department is providing input and recommendations into the amalgamated Rental & Service form processing system.

### **Telecommunications**

Telecom is now responsible for all telecommunications and IT services across the entire campus, including the CNE, events, 3rd party permanent clients as well as all of the regular staff requirements.

Telecom is also providing additional guidance to other technically reliant areas such as building automation, security systems and other.

The BMO stadium will be taking advantage of various services provided by Telecom. Though the initial request by MLSE had focused mainly on operational phone components, system requirements have grown to include FIFA management phones, elevator and monitoring circuits, Internet access and other needs.

**Building Operations** 

On Wednesday, March 7, Exhibition Place unveiled one of the largest trigeneration systems in Canada and the first system that is municipally-owned. The \$4.4 million trigeneration system is supported by a Green Municipal Fund loan of \$1,075,000, \$1 million loan from the Toronto Atmospheric Fund and \$2,325,000 from the City of Toronto's Energy Retrofit Program. It is part of Exhibition Place's plan to become energy self-sufficient by 2010.

Exhibition Place's trigeneration system will become the sole source of power, heat and provide most of the cooling for the Direct Energy Centre at Exhibition Place. The system consists of one 1,600 kilowatt natural gas-fired generator with a heat-recovery package and a hot-water driven absorption chiller.

Scheduled preventative maintenance program is ongoing with completion levels averaging greater than 90%.

### **Facility Services**

Facility Services delivered timely and cost effective services to shows and tenants over the first quarter. We are committed to safe work practices and continue to achieve success. During the month, the Waste Diversion Team hosted a site tour and held discussions with the Michigan Coalition Team on recycling.

Community outreach is becoming an increasingly important part of Exhibition Place Cleaning Services. In keeping with this new formula, we held a job fair on March 28th, 2007.

With the combined efforts of Mr. Joe Valvasori from The Learning Enrichment Foundation and Mr. Allan Crawford of Youth Innovations, City of Toronto, and various coordinators from Cleaning Services and along with Mr. Sandy Douglas and his staff at Human Resources Exhibition Place, the event was a complete success.

This particular job fair was directed towards the communities surrounding Exhibition Place, with the Tibetan Community in Parkdale as a target audience. The attendance at the fair was overwhelming. There were over one hundred interested applicants in attendance.

Through this effort Cleaning Services has hired several members of the community as casual workers. We have also redirected many others to our in house catering service, Centerplate.

### Service Stars

Kelly Kelly of the Young Presidents' Organization sent e-mail on February 5th to Kyle Kandel of Centreplate's New York office. Her comments were regarding the food and beverage service provided by Joel Gelwarg and Peter Chronopoulos for the YPO Global Leadership Conference: "Lucky me to work with Joel Gelwarg at Centerplate while hosting an event at the Ricoh Coliseum on February 1st. Joel was a pleasure to work with. He was responsive to our many questions and inquiries... He was supported by a TERRIFIC team on the night of our event including his banquet manager Peter. A pleasure to work with him too!"

Neal Sherman of YPO also sent e-mail to Kyle Kandel on February 10th with the following comments: "Joel and his team did an awesome job. No detail went without great attention. Food was great, staff awesome.....I must say, far exceeded my high expectations. Being in the food industry myself, I have seen a great deal and your team did awesome!"

### Centerplate

### Retail Department

The big project in the retail department is the preparation for the conversion to compostable packaging and its implementation. Identification of the items necessary to meet the requirement has taken time and effort and is just the beginning of the project. We have completed this task and found that the supply companies share in the excitement of the project. Continuing the move towards the roll out of the project has been a team effort between Centerplate, the cleaning department and operations. Roll out is scheduled for the Green Living Show in late April and should be well received.

The next challenge is figuring out the correct delivery system to get the guests to buy into the project. After all, it is the guests who will be handling the waste in the end and their ability to complete the task of disposal correctly is the key to the success of the project. To this end, we have created some very detailed signage discussing the project and how it works. Most important are the signs at the disposal bins to direct the guest to the correct bin for the item being disposed. Additional signage will be posted in the retail stand to discuss the program and show the new items versus the old items and their benefits to the environment.

### Catering Department

The catering department kept busy with events such as, New Years Eve 2007, YPO, Achilles Track Club and The AHL All Star Lunch. These events received very high marks on food and service from organizers and guests.

The catering sales team has built a very strong May and June for 2007 as well as strong sales in September through December. Repeat events for the holiday season are on the books with two of our more successful event from 2006. Rebooking of the Air Miles Gala and the Canadian Investment Awards will give us a strong base to build sales for the season on.

### Staff Additions

In late March, Robert Campbell joined the Centerplate team as Executive Chef. Robert most recently worked with a caterer as Executive Chef and brings a wealth of knowledge in the special events field. His expertise compliments the current Sous Chef's, whose strength is in the retail area.

Submitted by:

Submitted by:

Arlene Campbell General Manager, Sales & Events Dianne Young CEO, Exhibition Place

Exhibition Place | Management Report | January 2007 | 11

Combined Direct Energy Centre and Exhibition Place Financial Summary

	Sta	ternent Of Oper	Statement Of Operations Highlights		
	Thre	ee Months Ende	hree Months Ended March 31, 2007		
	Current Month			YTD	
The Production of the	Budget	Variance	THE PROPERTY OF THE PROPERTY O	Budget	Variance
	\$	↔		€5	es
787 00 U.S. 18 10 247	2,502,998	1,687,449	(I): (I): (I): (I): (I): (I): (I): (I):	6,498,096	115,064
	1,436,683	775,588	H-10/17/40-18	3,294,592	38,289
275-321-77	1,653,113	1,505,460		4,134,685	(203,112)
(869.081) II)	(586.799)	(593,599)	(2024) (29)	(931,181)	279.887

Direct Expenses Indirect Expenses Event Income

Net Income (Loss)

### FOR THE THREE MONTHS ENDED MARCH 31, 2007 DIRECT ENERGY CENTRE FINANCIAL STATEMENT HIGHLIGHTS

	ACTUAL	CURRENT BUDGET	VARIANCE	ACTUAL	YEAR TO DATE BUDGET	VARIANCE
Number of Events		4	e 8	27	T	12
	<b>⊌</b> ∌	4	<del>€7</del>	•	<b>6</b>	Ø
Direct Event Income	697,109	700,317	(3,208)	2,570,397	2,626,519	(56,122)
Ancillary Income	297,579	319,783	(22,204)	808,149	895,978	(87,829)
Sponsorship Income	21,345	19,992	1,353	46,995	40,428	6,567
Ricoh & MLSE Recovery	6,394	8,002	(1,608)	19,598	24,006	(4,408)
Total Event Income	1,022,427	1,048,094	(25,667)	3,445,140	3,586,931	(141,791)
			-			-
Direct Expenses	671,440	628,858	(42,582)	1,792,050	1,888,725	96,675
Indirect Expenses	368,941	410,828	41,887	1,141,940	1,215,066	73,126
Total Event Expenses	1,040,381	1,039,686	(695)	2,933,990	3,103,791	169,801
NET INCOME BEFORE RICOH	(17,954)	8,408	(26,362)	511,150	483,140	28,010
RICOH COLISEUM	41,740	29,234	12,506	112,720	87,702	25,018
NET INCOME BEFORE PSAB	23,786	37,642	(13,856)	623,870	570,842	53,028
ENERGY EFFICENCY DEBT PMT COST-NET	0	16,825	16,825	0	50,475	50,475
NET INCOME	23,786	20,817	2,969	623,870	520,367	103,503
NOTE: 1	Actuals include 12% m	aarkup paid to Exhibition I	Place on labour and mai	terials. At March 31, 2007 the n	196 12% markup paid to Exhibition Place on labour and materials. At March 31, 2007 the markup paid to Exhibition Place was a total c	on Place was a total c

Actuals include 12% markup paid to Exhibition Place on labour and materials. At March 31, 2007 the markup paid to Exhibition Place was a \$112,038.32 (\$\$80,280.63 expensed against direct event income and the balance (\$31,757.69 in direct expense)

### FINANCIAL STATEMENT HIGHLIGHTS AS AT MARCH 2007 with COMPARISON TO MARCH 2006 **DIRECT ENERGY CENTRE**

(1)

(T)

 $\bigcirc$ 

Ò

Note: 1

Actuals include 12% markup paid to Exhibition Place on labour and materials. At March 31, 2007 the markup paid to Exhibition Place was a total of 31,757.69 in direct expense) 80,280.63 expensed against direct event income and the balance | \$ \$ 112,038.32 (

Exhibition Place | Management Report | January 2007 | 13

	PRIOR YEAR ACTUAL	430,843
Three Months Ended March 31, 2007	YTD ACTUAL	399,645
4	MONTH	Attendance [Note:1] 148,000

				(IN THOUSANDS)	REFRESHMENT
	ACTU	UAL # OF EVENTS	ENTS	NET EVENT INCOME [ Note: 3]	PER CAP'S
	2007	2006	2005	ACTUAL BUDGET	ACTUAL [Note: 2]
ners Show	13	12	13	2,356 2,343	3.73
Trade Show	9	9	9	418 654	4.94
<b>-</b>	0	0	0		
hoto/Film Shoot	7	2	_	. 2	
/leeting/Corporate	9	œ	9		10.98
	27	28	26	2,857 2,997	

Attendance estimates provided by Show Management. Note: 1 Refreshment per cap's based on information reported by Centerplate

Note: 2

Note: 3

Net event income includes rent and services, ancillary income includes catering and electrical commissions.

### DIRECT ENERGY CENTRE BALANCE SHEET AS AT MARCH 31, 2007

	Mar	March 31,	March 31,
SSETS		2007	2006
			9
CURRENT ASSETS			
CASH		835,930	252,346
ADVANCE TO EX PLACE		420,000	320,000
TERM INVESTMENTS	• • • • • • • • • • • • • • • • • • • •	3,650,000	4,150,000
AMERICAN EXPRESS		17,296	7,482
TRADE ACCOUNTS RECEIVABLE	2,011,757		•
ALLOWANCE FOR DOUBTFUL ACCOUNTS	(71,277)		
NET ACCOUNTS RECEIVABLE		1,940,480	2,277,752
OTHER RECEIVABLE		284,252	71,029
PREPAID EXPENSES		36,187	83,405
TOTAL CURRENT ASSETS	2	7,184,146	7,162,014
FIXED ASSETS			٠
EQUIPMENT - NET		14,476	14,513
TOTAL ASSETS	7	7,198,621	7,176,527

### LIABILITIES & EQUITY

CURRENT LIABILITIES  ACCOUNTS PAYABLES & ACCRUED LIABILITIES  PROVINCIAL & FEDERAL SALES TAX PAYABLE  RESERVE - ENVIRONMENTAL/GREENING INITIATIVE  BESERVE - ENVIRONMENTAL/GREENING INITIATIVE	2,747,297 104,328 159,343		
DEFERRED REVENUE	3,750,776	6,923,147	5,718,981
EQUITY			
NET INCOME (LOSS) CURRENT		623,870	591,856
PRIOR YEAR PSAB ADJUSTMENT		(347,309)	(259,301)
PRIOR YEAR SURPLUS - 2006.	1,125,903		
SURPLUS DISTRIBUTION TO EXPLACE	(1,126,989)		
BALANCE		(1,086)	1,124,991
TOTAL LIABILITIES AND EQUITY		7.198.621	7.176.527

 $\bigcirc$ 

835,930

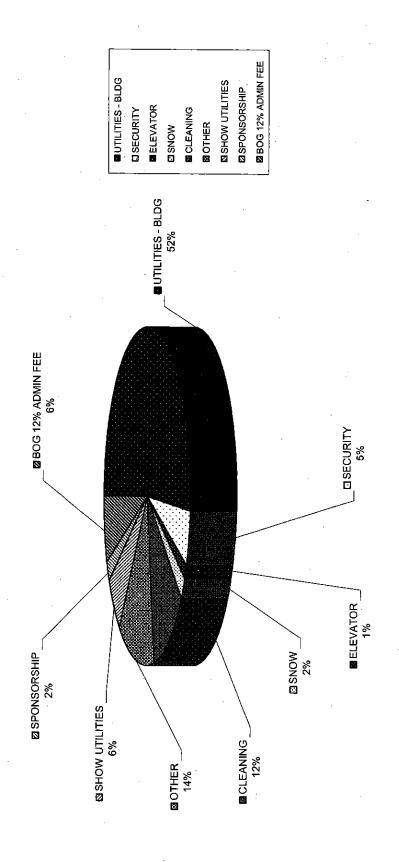
835,930

ENDING CASH BALANCE

### STATEMENT OF CASH FLOW FOR THE THREE MONTHS ENDED MARCH 31, 2007 DIRECT ENERGY CENTRE FINANCIAL STATEMENT HIGHLIGHTS

	Current Month	Three Months Ended March 31, 2007
	မာ	<del>69</del>
CASH FLOW FROM OPERATIONS		
NET INCOME (LOSS)	23,787	623,870
SOURCES (USES) OF CASH		
TERM INVESTMENTS	1,000,000	1,800,000
ACCOUNTS RECEIVABLE - TRADE	(903,374)	(135,291)
ACCOUNTS RECEIVABLE - OTHER	(213,012)	(163,595)
PREPAID EXPENSES	131	6,335
DEPOSITS AND OTHER ASSETS	(14,459)	(11,691)
ACCOUNTS PAYABLE & ACCRUED EXPENSES	(953,787)	(704,686)
OTHER PAYABLES	40,880	(13,359)
RESERVE - ENERGY & ENVIRONMENTAL INITIATIVES	247,127	(102,873)
DEFERRED INCOME	843,591	(35,275)
NET CASH FROM OPERATIONS	70,883	1,263,434
		•
OTHED SOLIDGES (LISES) OF CASH	· · · · · · · · · · · · · · · · · · ·	
DISTRIBUTION TO OWNERSHIP - Exhibition Place B.O.G.	(126,989)	(1,126,989)
NET CASH FROM OTHER SOURCES	(126,989)	(1,126,989)
NET INCREASE (DECREASE) IN CASH	(56,106)	136,445
BEGINNING CASH BALANCE	892,036	699,484

Ð



Exhibition Place | Management Report | January 2007 | 17

	2,077,775.42 328,246.19 2,406,021.61	DISBURSEMENTS OVER \$50,000 OTHER DISBURSEMENTS LESS THAN \$50,000. TOTAL DISBURSEMENT	
			·
GAS CONSUMPTION - METER#69342	52,637.98	3/9/2007 ENBRIDGE GAS	023616
VARIOUS TIME & MATERIAL COSTS - SHOWS	65,339.02	3/21/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023649
GAS CONSUMPTION - METER#76877	81,954.40	3/30/2007 ENBRIDGE GAS	023736
FINAL SALARIES PAYMENT 2006	104,909.08	3/20/2007 ARCTURUS REALTY CORPORATION	023638
TIME & MATERIAL COSTS - SHOWS - VARIOUS	109,409.38	3/19/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023627
GAS CONSUMPTION - METER#10589	117,612.48	3/20/2007 ENBRIDGE GAS	023633
WORK ORDERS - MONTH OF FEB/07	130,433.76	3/19/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023628
TIME & MATERIAL COST - INTERIOR DESIGN SHOW	133,871.97	3/21/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023647
50% SHARE OF ELECTRICAL COSTS - VARIOUS SHOWS	148,612.93	3/21/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023650
SALARY WE MAR 17/07 & LEGAL COST 2006	194,863.64	3/30/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023737
TIME & MATERIAL COST - TOR INT'L BOAT SHOW	224,063.36	3/9/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023621
HYDRO CONSUMPTION - MONTH OF MARCH/07	353,400.99	3/28/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023733
SALARY PAYROLL - WE FEB 3, 17 & MAR 3/07	360,666.43	3/19/2007 BOARD OF GOVERNORS OF EXHIBITION PLACE	023626
DESCRIPTION	Amount	Date	Check No
DESCRIPTION	Amount		Albanta No.

## THE BOARD OF GOVERNORS OF EXHIBITION PLACE FINANCIAL STATEMENT HIGHLIGHTS MARCH 2007 and YEAR TO DATE

 $\odot$ 

0

•	MONTH	MONTH BUDGET	VARIANCE	YTD ACTUAL	YTD BUDGET	VARIANCE
Direct Event Income		·				•
Rentals	241,021.51	96,651.00	144,370.51	241,021.51	233,877.00	7,144.51
3rd Party Billings	634,885.39	129,940.68	504,944.71	634,885.39	324,851.70	310,033.69
Parking	1,412,819.39	494,500.00	918,319.39	1,412,819.39	1,343,500.00	69,319.39
Advertising	86,643.76	33,912.00	52,731.76	86,643.76	101,736.00	(15,092.24)
Program Recoveries & Admin Fee	191,137.26	54,000.00	137,137.26	191,137.26	169,500.00	21,637.26
Tenants Recoveries	601,512.35	645,900.00	(44,387.65)	601,512.35	737,700.00	(136,187.65)
Total Event Income	3,168,019.66	1,454,903.68	1,713,115.98	3,168,019.66	2,911,164.70	256,854.96
Expenses:						
Direct Expenses	1,540,831.29	807,825.25	(777,393.69)	1,540,831,29	1,405,866.84	(134,964.45)
Indirect Expenses	2,789,632.39	1,242,285.12	(1,547,347.27)	2,789,632.39	2,919,618.59	129,986.20
Total Event Expenses	4,330,463.68	2,050,110.36	(2,324,740.97)	4,330,463.68	4,325,485.43	(4,978.25)
NET INCOME BEFORE PSAB ENERGY EFFICENCY DEBT PMT	(1,162,444.02) 6,250.00	<b>(595,206.68)</b> 6,250.00	(611,624.99)	(1,1 <b>62,444.02</b> ) 6,250.00	(1,414,320.73) 6,250.00	251,876.71
NET INCOME	(1,168,694.02)	(588,956.68)	(611,624.99)	(1,168,694.02)	(1,420,570.73)	251,876.71

Exhibition Place | Management Report | January 2007 | 19

# BOARD OF GOVERNORS - EXHIBITION PLACE BALANCE SHEET as at March 31, 2007

ASSETS Current Assets

Accounts receivable	
Trade	2,168,412
Other receivables	1,639,615
Inventories	128,758
Prepaid expenses	60,512
Total current assets	3,997,298
Receivable from the City of Toronto	4,048,204
Transfer receivable from the City of Toronto	-
Transfer receivable from the City of Toronto 2006	2,354,204
Receivable from the City of Toronto-PSAB-CNEA	135,379
Current period surplus - CNEA	(119,539)
Current period deficit - Board of Governors	1,168,694
Receivable from CNEA - accumulated surplus	275,089
Rent receivable	2,380,473
Capital assets, net	122,223
TOTAL ASSETS	14,362,025
Current liabilities	,
Bank indebtedness	3,617,587
Accounts payable and accrued liabilities	
Trade	4,122,023
Current employee benefits	780,139
Deferred revenue	132,762
Total current liabilities	8,652,511
	5 700 511

14,362,025	TOTAL LIABILITIES
5,709,514	Employee benefits payable
8,652,511	Total current liabilities
132,762	Deferred revenue
780,139	Current employee benefits
4,122,023	Trade
	Accounts payable and accrued liabilities
3,617,587	Bank indebtedness
	Current liabilities

0

BOARD OF GOVERNORS - EXHIBITION PLACE STATEMENT OF CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2007	
	Three Months Ended March 31, 2007
ODEDATING ACTIVITIES	ss.
Net loss for the period	(1 168 694)
Add non-cash items	(100,001,1)
Amortization of capital assets	10,697
	(1,157,997)
Changes in non-cash working capital balances	
related to operations	
Increase in accounts receivable - trade	2,736,550
Increase in other receivables	(898,811)
Decrease in inventories	11,688
Increase in prepaid expenses	(60,292)
Decrease in transfer receivable from the City of Toronto	1,236,823
Increase in receivable from CNEA - accumulated surplus	(119,539)
Decrease in rent receivable	88,821
Decrease in accounts payable and accrued liabilities - trade	(4,364,999)
Decrease in deferred revenue	(68,471)
Change in employee benefits payable	1
Cash used in operating activities	(2,596,227)
INVESTING AND FINANCING ACTIVITIES	
Purchase of equipment	(10,303)
Increase in receivable from the City of Toronto	(145,845)
Cash used in investing and financing activities	(156,148)
Not decrease in cash during the period	(3.75.97.5)
Bank indebtedness, beginning of period	(2,732,373) (865,212)
Bank indebtedness, end of period	(3,617,587)

77	2007			
	70000000		211 572 30	HOLIRLY PAYROLL - MARCH 17, 2007
	1002/07	てはない しん	2011	
36 37	3/28/2007	ADP CANADA	227,783.41	HOURLY PAYROLL - MARCH 10, 2007
9853 3/	7/2007	3/27/2007 ADP CANADA	359,938.12	SALARY PAYROLL - MARCH 31, 2007
3/2	3/29/2007	ADP CANADA	161,337.49	HOURLY PAYROLL - MARCH 24, 2007
			50,000 30	14TOE DENGETTO GOD ECEDITADY 2007
9734 3/	12/2007	3/12/2007 LOCAL 58 BENEFIT FUND	20.086,65	ALGE BENETILO FOR TEBROARY 2007
/6 0000	10,000	OTACOTAL STANDONTO	215 884 00	PROPERTY TAX - 2ND INSTALLMENT FOR 2007
	1007/2		20.000	
9732	3/9/2007	MAPLE LEAF SPORTS	58,070.81	PARKING REBATE FOR FEBRUARY 2007
9838 3/	3/21/2007	OMERS	139,101.16	PENSION CONTRIBUTION FOR FEBRUARY 2007
			000	DETECTION OF THE CONTRACT OF TOXAL STATE AND ADDRESS OF THE CONTRACT OF THE CO
9722 1/	12/2007	1/12/2007 DIRECT ENERGY BUSINESS SERVICES	78,532.70	CAPITAL WORK BUDGET-RELEASE OF HOLDBACK TO DECLIBERING NETRO
.,	91/2008	12/21/2008 DIDECT ENEDGY BLISINESS SERVICES	147 492 44	CAPITAL WORK BUDGET-LIGHTING CONTROL - COLISEUM COMPLEX

DISBURSEMENTS OVER \$50,000	2,193,566.62
OTHER DISBURSEMENTS LESS THAN \$50,000.	637,789.85
TOTAL DISBURSEMENT	2,831,356.47